



SAF/PA
1690 Air Force Pentagon
Washington DC 20330-1690

24 AUG 2017

Captain Michele Rollins
Air Force Global Strike Command
Public Affairs
245 Davis Ave. E Suite 198
Barksdale AFB, La. 71110

Dear Captain Rollins

Please accept my sincerest appreciation for your participation at the 35P Specialty Training Requirements Team/Utilization & Training Workshop. Your efforts in this comprehensive review of the Career Field Education and Training Plan will help nurture and sustain our career field.

I'm grateful for the time you spent with us and the candor with which you shared your insights, opinions and observations. Your contributions will help ensure we provide our PA professionals the mentorship, support, training and tools they deserve.

Thank you for your leadership, expertise and devotion to such an important process. Ultimately, it's about making a great team better, and you're certainly the right person to help us do that!

Sincerely

A handwritten signature in black ink, appearing to read "Ed W. Thomas, Jr.", written over a horizontal line.

EDWARD W. THOMAS, JR.
Brig Gen, USAF
Director of Public Affairs