

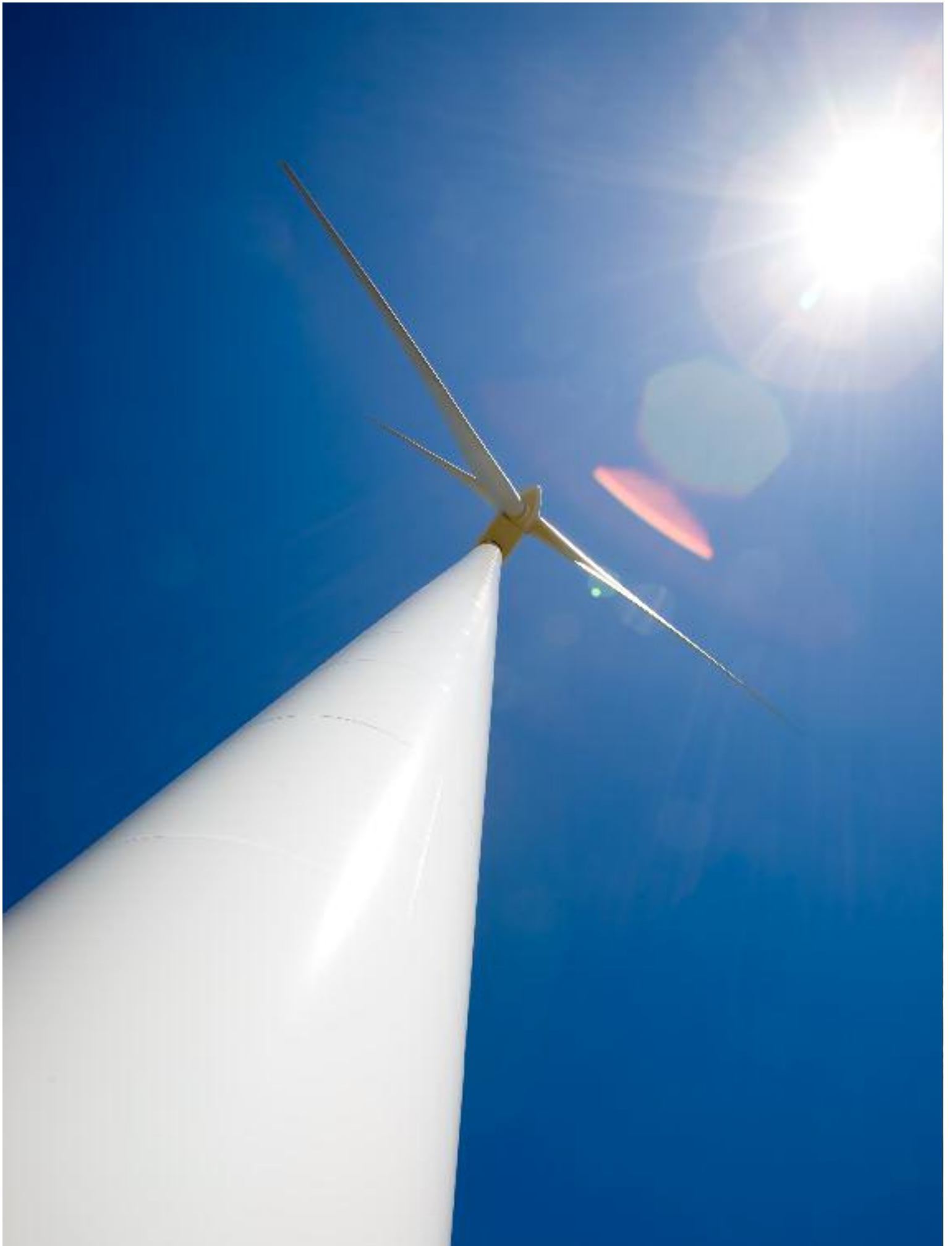
Advanced Energy

Leading the world to energy independence.



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Learn why Ohio is the best location to build your advanced energy business.



"Ohio is working to become a national and international leader in advanced energy initiatives; we want our advanced energy industry to have a global reach and a world-class supply chain. It is estimated that nearly 551,000 workers in Ohio could see new job opportunities and wage increases from the growth of environmentally friendly industries. In addition, Ohio's long history as a manufacturing leader shows that we have the workforce and expertise to succeed in the evolving manufacturing sector."

– Ohio Gov. Ted Strickland

Capitalize on Ohio's strategic location, advanced energy supply chain and commitment to build your business in Ohio.

Ohio's strategic location, comprehensive energy supply chain, world-class manufacturing capabilities, innovative research and public-private partnerships provide the perfect foundation for businesses seeking to expand in the advanced energy industry.

Many successful companies from around the world are already choosing Ohio as the ideal location for their U.S. operations. *Site Selection* magazine, one of the nation's leading location assistance publications, has awarded the state of Ohio its third consecutive Governor's Cup Award for leading the nation in new and expanded facilities in 2008. *Site Selection* magazine's March 2009 issue highlights Ohio's efforts in leading the nation in new business development and expansion in both micropolitan and metropolitan categories, as well as the state's overall achievements in economic investments. In fact, Ohio has attracted more new businesses and expanded facilities than any other state in the nation over the last three years. Hundreds of corporations from around the world chose to invest over \$4 billion in Ohio in 2008 for their business expansion.



Additionally, Ohio ranks No. 1 in the nation for renewable and advanced energy, bringing in more new renewable energy facility projects than any other state. Domestic and international companies alike have put Ohio at the top of their list because they know it's the best place to take advantage of access to corporate manufacturing customers, suppliers and joint partnerships.

Meanwhile, Ohio's world-class transportation and logistics system moves products and materials in and out of the state quickly and efficiently. Ohio is within 600 miles of 60 percent of the U.S. and Canadian population and is within a one-day drive of 70 percent of North America's manufacturing capacity.

Ohio's advanced and renewable energy industry encompasses solar, wind, biomass, fuel cells, hydroelectric, geothermal and storage facilities that promote better utilization of renewable energy resources. The state of Ohio has many programs in place to fund and promote the development of new technology for advanced energy solutions. Ohio manufacturers have utilized these programs to retool their facilities and workforce to meet the world's growing demand for renewable energy supply chain parts, equipment and labor.

Ohio's direct market access to renewable energy consumers and state-sponsored programs is helping companies develop and launch the next generation of advanced energy technologies and compete even more effectively in a global economy. Ohio also is a driving force behind initiatives to increase the production of ethanol, biodiesel fuels and cellulosic ethanol, a fuel produced from farm waste and plants.



Lt. Gov. Lee Fisher and Gov. Ted Strickland with the 2009 Governor's Cup Award.



“The combination of a meaningful, targeted investment strategy, when coupled with our state’s comprehensive tax reform, is leading companies to discover just how beneficial a capital investment in Ohio can be,”
said Lt. Governor Fisher.
“Ohio’s strengths in innovation and manufacturing excellence render a diverse economic portfolio that is attractive from a broad span of business perspectives.”

– *Site Selection* magazine

Ohio's Advanced Energy Portfolio Standard

Moving into the 21st century, Ohio is creating the advanced energy industry of the future. Governor Ted Strickland and Lieutenant Governor Lee Fisher are personally and strongly committed to building a robust advanced energy market and industry in Ohio. To better enable growth, in May 2008, Governor Strickland signed into law an Advanced Energy Portfolio Standard (AEPS) that requires at least 25 percent of new electricity sold in Ohio to be generated from advanced energy technology by 2025 – with a minimum of 12.5 percent from renewable energy resources. The AEPS is designed to create a dedicated in-state market for advanced energy complementing market demand surrounding Ohio. The new energy bill also calls for investment in business development in energy production, delivery and storage and supply chain. The AEPS is the third most aggressive policy in the U.S. It requires up to 6,000 megawatts (MW) of new renewable energy capacity by 2025 and is expected to create more than 30,000 jobs by 2030.

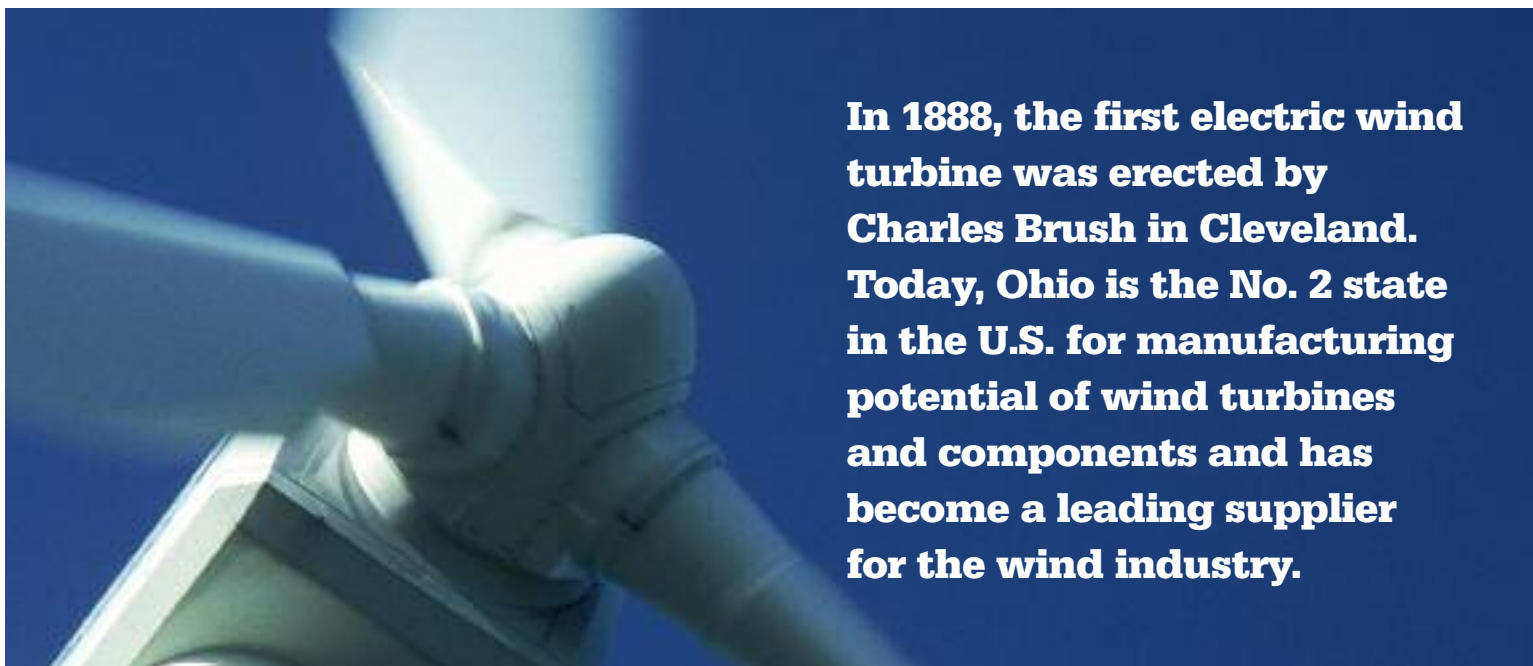
Ohio is committed to leading the world to energy independence with advanced energy innovation, groundbreaking manufacturing processes and low-cost deployment of these assets to fulfill current and future global demand for alternative energy solutions. The state is pioneering the development of "green collar" workers, developing curricula and providing employer incentives to grow the number of skilled professionals who deploy their talents in the emerging advanced energy industry.

It all adds up to an unbeatable location for companies within the advanced energy industry to start, grow or relocate their business. And it just so happens that Ohio is an unbeatable place to live as well. Ohio's unique micropolitan and metropolitan structure and short commutes allow residents the time and opportunities to create a rewarding, comfortable lifestyle as individual as their personal interests. You can live as you wish in Ohio, in an energetic city or a quiet community within easy reach of diverse cultural, recreational and educational opportunities. Ohio has everything you need to succeed, professionally and personally.



Optimize your production to improve your margin

with Ohio's strong history of expertise in advanced manufacturing excellence.



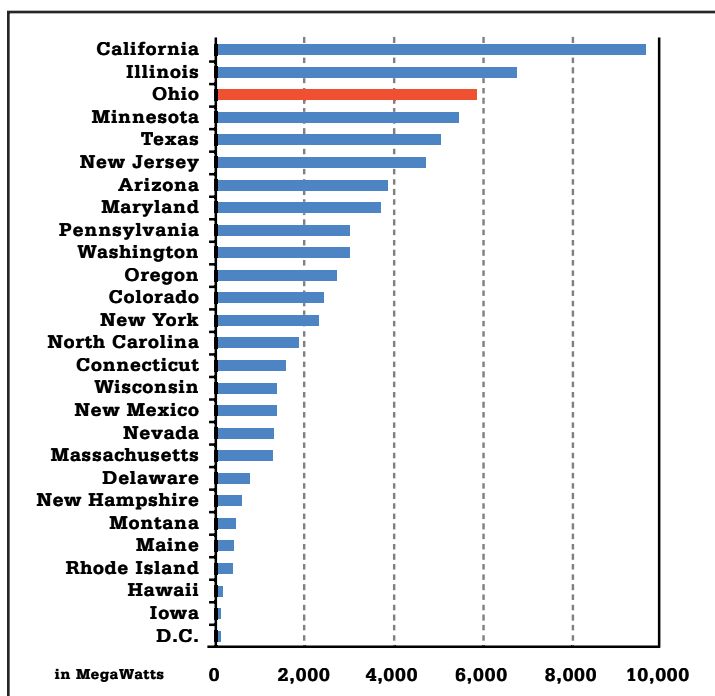
In 1888, the first electric wind turbine was erected by Charles Brush in Cleveland. Today, Ohio is the No. 2 state in the U.S. for manufacturing potential of wind turbines and components and has become a leading supplier for the wind industry.

Ohio's economy is built upon a legacy of manufacturing, and Ohio's manufacturing facilities lead the nation in the production of plastics and rubber, fabricated metals and electrical equipment needed for advanced energy development. Ohio is a leading producer of steel, producing more than \$4.6 billion of steel and steel products a year. Major companies like AK Steel, Timken and Worthington Industries all have their world headquarters in Ohio and are major suppliers to advanced energy companies offering a broad range of friction-management and power-transmission solutions and bearings, as well as high-quality alloy steel components.

As the global economy evolves to meet new energy demands, Ohio's historically strong manufacturing sector is being redesigned to meet those needs. The Ohio manufacturing sector is now engaged in new advanced plastics applications, the development of stronger and lighter steel components and chemical firms are on the cutting edge of fuel cell and other advanced energy solutions. Ohio's legacy as a strong manufacturing state will drive growth in the advanced energy marketplace. And Ohio's expertise in advanced manufacturing is second to none.

Ohio's manufacturing excellence is further supported by statewide resources that nurture this expertise. These public-private partnerships help drive the success of the Ohio advanced energy sector by providing access to sophisticated machining and materials-processing solutions. Ohio's legacy in industrial manufacturing has created one of the top supplier concentrations in the energy sector.

Advanced Energy Portfolio Standard



Ohio's strategic investments in advanced manufacturing are supported by multiple Edison Technology Centers.

Uniquely designed to facilitate product and process improvement, commercialization and maximize operational performance, the Edison Centers work with Ohio companies on new materials, industrial processes and new designs for next generation energy technology.

- **Edison Materials Technology Center (EMTEC)**
Statewide center focused on advanced energy, advanced materials and materials processing related to wind and other advanced energy and energy storage markets.
- **Edison Welding Institute (EWI)**
North America's leading engineering and technology organization dedicated to the research and development of materials joining and welding.
- **Manufacturing Advocacy Growth Network (MAGNET)**
Regional center focused on manufacturers; provides manufacturing process and productivity improvement services, product design and development services.
- **Ohio's IT Alliance**
A statewide organization focused on developing the information technology industry in Ohio. The alliance supports regional entrepreneurial organizations focused on IT product and service providers.
- **PolymerOhio**
A statewide networking group that works on the use of polymers and composite materials to enhance performance and reduce costs for renewable energy and other material applications. It is an important partner in advanced materials development of interest to the advanced energy industry, such as wind turbine blades and biofuels byproduct uses.
- **TechSolve**
A nationally recognized center for machining technology that provides advanced manufacturing process and productivity improvement training. This center helps small to mid-sized companies implement business-building process improvement solutions.



"Ohio's dedication to technology innovation coupled with its access to a world-class supply chain and a talented, educated workforce is vital in building a strong foundation for the widespread application of advanced energy systems.

In addition to the many business incentive programs the state offers to companies that create new jobs, Ohio has also recently passed the most significant tax reform in our state's history in at least a half-century in order to create a supportive and encouraging environment for new investment."

– Ohio Lt. Gov. Lee Fisher

Accelerate development of your advanced energy technology

through the support of Ohio's world-class academic, research and industry communities.

Ohio has dedicated R&D and educational resources focused on supporting the development and commercialization of advanced energy technologies. Only in Ohio will you find a collaborative effort among independent, government and education research institutions, all of which are working to solve some of the energy industry's most challenging innovation needs, while preparing tomorrow's scientists and engineers to design reliable and cost-effective solutions. Since 1993, research and development expenditures at Ohio universities and colleges have increased 70 percent – nearly \$1 billion across the university system on an annual basis in recent years. The combination of these institutions, support organizations and an increase in statewide research expenditures will enable your company to more rapidly and profitably get its products to market.

Academic Institutions

The 15 graduate universities in Ohio have created the University Clean Energy Alliance of Ohio (UCEAO) to accelerate energy-related research. Additionally, Ohio has initiated a \$150 million Research Scholars Program to accelerate the State's world-class research capacity.

Among the institutions, there are already several strong individual programs that study advanced energy innovations:



- **Case Western Reserve University** - through the formation of The Great Lakes Institute for Energy Innovation - is coordinating efforts of numerous partners throughout Ohio to provide the state with a competitive advantage in terms of cost, reliability and the ability to access, generate, transport and store its sustainable energy resources.
- The impact of the **Hocking College Energy Institute** in Hocking County is being felt as far away as Andros Island in the Bahamas, where students majoring in alternative energy have completed wind and solar installations. The Energy Institute, a state-of-the-art Energy Institute where students have a choice of two associate degree programs in advanced energy, provides learning labs for students training in alternative energy areas of wind and solar power, fuel cells, bio-fuels and hybrid vehicles.
- The state of Ohio is launching an advanced energy masters degree program in a bid to train the next generation of highly skilled, green collar workers. The **University of Dayton** and **Wright State University** will award the two-year degrees, while **Central State University** and **Air Force Institute of Technology** will offer classes.
- The **University of Toledo**, The **Ohio State University (OSU)** and **Bowling Green State University** are partners in the Photovoltaics Innovation and Commercialization initiative (PVIC). Many thin-film solar photovoltaics technologies were pioneered years ago at the University of Toledo.
- The **Ohio State University**, **Cleveland State University** and the **Universities of Akron and Toledo** all have active programs in fuel cell research. OSU's Ohio Agricultural Research and Development Center (OARDC) plays a leading role in biomass energy conversion study.
- The **University of Cincinnati** engineering program has conducted pivotal research in solar technology.

Ohio's Advanced Energy Research and Industry Community

Ohio is home to the biggest nonprofit independent R&D organization in the world, Columbus-based **Battelle Memorial Institute**.

On behalf of the United States Department of Energy, Battelle manages or co-manages six national laboratories of energy innovation, including the National Renewable Energy Laboratory, the nation's leading research institution in wind energy, solar energy, biomass and related areas. Furthermore, the NASA Glenn Research Center in Cleveland is a longtime leader in wind technology development.

Ohio's Third Frontier – a 10-year, \$1.6 billion research and development funding program – includes a significant focus on advanced energy. Since its inception in 2002, the Ohio Third Frontier has invested more than \$100 million for energy related research, development and product commercialization. Ohio's Third Frontier is projected to provide \$24 million in additional grants related to advanced energy in the coming year.

The **Great Lakes Wind Network** is an industry-based network of manufacturers and suppliers whose mission is to serve the needs of the global wind market by growing the wind energy supply chain. The network connects original equipment manufacturers with the region's manufacturers and supports business expansion with investment in growth and new jobs in the wind sector.

The **Ohio Fuel Cell Coalition (OFCC)** is a united group of industry, academic and government leaders working collectively to strengthen Ohio's fuel cell industry and to accelerate the transformation to global leadership in fuel cell technology and applications.

The **Ohio Biomass Energy Program** provides information, resource referrals, business connections and periodic funding assistance to support the development and use of biomass energy resources in Ohio.

The **Ohio BioProducts Innovation Center (OBIC)** integrates academia and industry toward the development of renewable specialty chemicals, polymers/plastics and advanced materials from biological sources.

The **Ohio Department of Development's Ohio Energy Office** works to grow the economy of the state by connecting companies and communities to financial and technical resources to deploy renewable energy technologies and energy efficiency. The **Ohio Supercomputer Center** is a resource for low-cost, high-throughput computing to provide solutions to engineering

challenges. The center provides supercomputing, networking, research and educational resources.

The **Ohio Wind Working Group** is the forum on wind energy information in the State of Ohio. Drawing from the manufacturing, government, development and research sectors, the Ohio Wind Working Group members work collaboratively to address obstacles in wind energy development.

The **Wright Center for Photovoltaics Innovation and Commercialization (PVIC)** provides a world-class science and technology platform employing second- and third-generation Photovoltaics materials tailored primarily for applications in clean electricity generation. PVIC consists of an internationally recognized PV development center with an infrastructure attractive to companies that are already successfully marketing PV to researchers of the future generations of PV devices.

The **Wright Fuel Cell Group (WFCG)** unites a group of project development and testing facilities that provide the world's most powerful fuel cell development resources. WFCG speeds the path to commercialization by providing state-of-the-art testing equipment, specialized equipment procured for specific project needs, the highest standards of technical expertise, knowledge and experience, and diagnostic capability that minimizes trial-and-error.



Improve your productivity, quality and profits

with Ohio's abundant, skilled and retooled green collar labor force.

Ohio's total workforce of 5.9 million, among the largest in the nation, includes additional skilled talent in a labor pool of 800,000 manufacturing workers ready to grow your advanced energy business. Ohio has a dedicated cluster of more than 60,000 specialized workers directly supporting the state's advanced energy industry. New college graduates, a constant influx of existing residents realigning relevant skills expertise and new residents bringing their on-the-job experience to the state take advantage of Ohio's continuing expansion in this dynamic employment sector. Ohio's long history of manufacturing excellence creates an ideal environment for the growing number of jobs related to advanced, renewable energy. Ohio's historic strengths in advanced design, advanced materials and advanced manufacturing combine to create the perfect combination of skill sets and capabilities to make the state a global leader in the rapidly growing advanced energy industry.

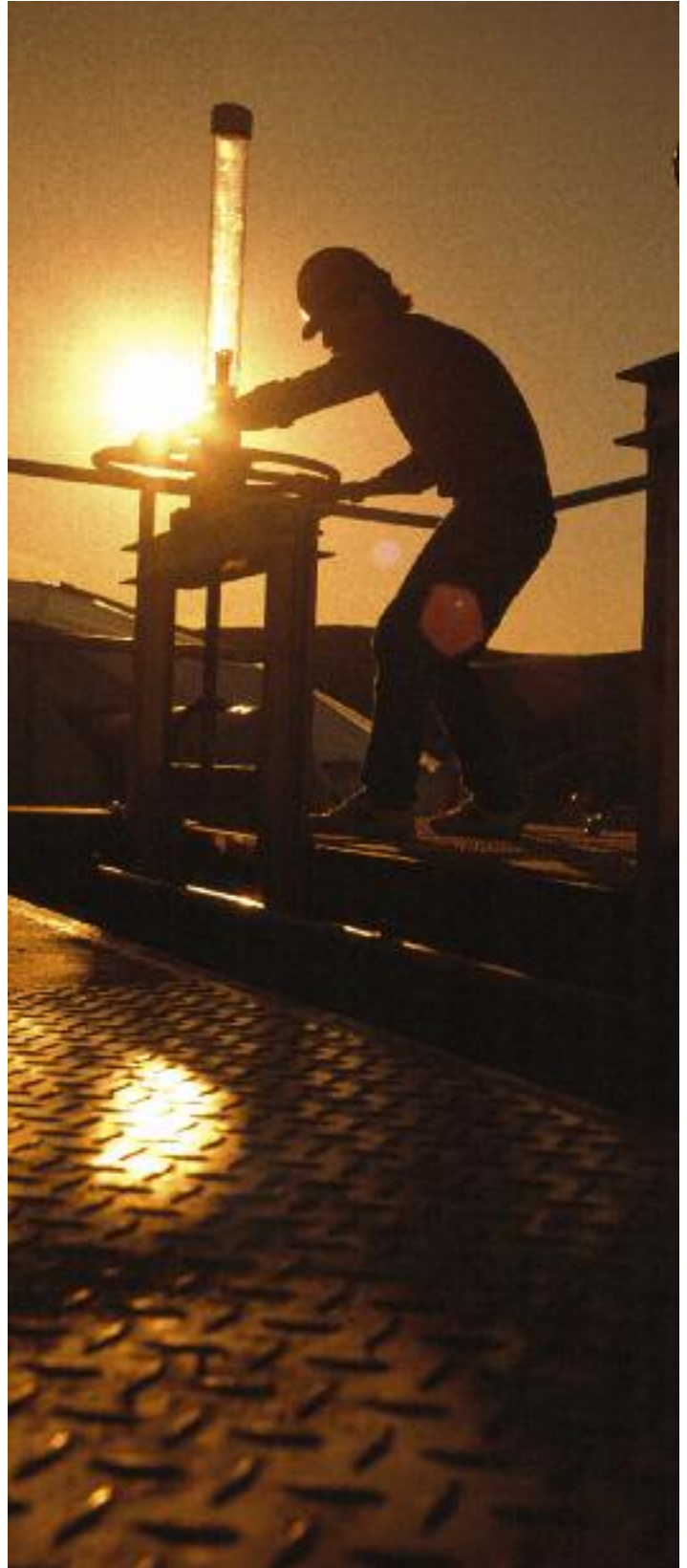
Ohio's support system for advanced energy production provides access to manufacturing training your business can use to its advantage, including credentialing solutions meeting your employee aptitude needs. The Ohio Workforce Office can ensure your company has the human talent it requires both now and into the future.

Ohio is pioneering the development of "green collar" workers, a growing number of skilled professionals who use their talents to improve the emerging advanced energy industry. A recent report released by the American Solar Energy Society, funded by the Ohio Department of Development, predicted that 174,000 Ohioans could have jobs related to advanced, renewable energy by 2030.

A 2008 report, released by the Political Economy Research Institute at the University of Massachusetts, notes that many of Ohio's manufacturing workers can easily be transferred to green manufacturing jobs, and that 551,000 workers in Ohio could see new job opportunities and wage increases from the growth of environmentally friendly industries.

Ohio's rapidly growing labor pool is aided by new programs to educate and train a new generation of green collar workers.

One example of an educational institution rising to the occasion is Hocking College in Nelsonville, Ohio. The college was recently awarded a \$1.6 million grant from the U.S. Department of Commerce's Economic Development Administration to build an innovative learning facility. Scheduled to open in the fall of 2009, the Hocking College Energy Institute will feature modern learning labs for students studying in the college's energy programs.



“Training skilled workers is critical to attracting renewable energy companies to Ohio and recharging the state’s manufacturing base. Our state-of-the-art facility is truly a place where students will receive hands-on training in advanced energy.”

**- Jerry Hutton,
dean of energy and transportation technologies
for Hocking College**

Outstanding Engineering Institutions in Ohio

Air Force Institute of Technology

The University of Akron

Case Western Reserve University

Cedarville University

University of Cincinnati

Cleveland State University

University of Dayton

Marietta College

Miami University

Ohio Northern University

The Ohio State University

Ohio University

The University of Toledo

Wright State University

Youngstown State University

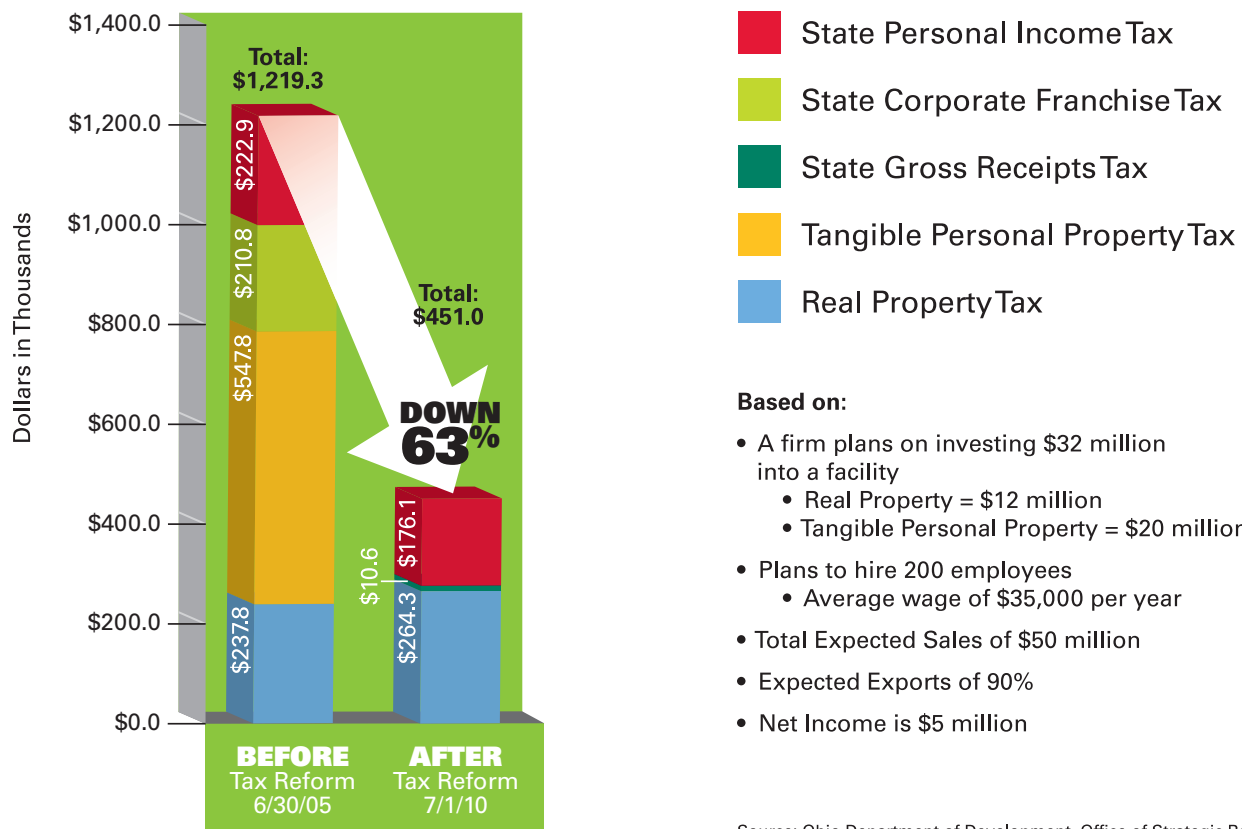
Lower Your Business Costs with Ohio's Revamped Tax Structure

In 2005, Ohio's business and elected leaders joined hands to collaborate on the most sweeping tax reform in our state's history. The vision was simple but compelling – overhaul the tax code so Ohio companies could become more competitive globally, invest more in our state and, thereby, fuel our economic growth.

All evidence supports that Ohio's tax reform is working as planned. Elimination of taxes on capital investment, inventory, sales of goods and services to customers outside of Ohio, as well as corporate income and franchise taxes, combine to help make Ohio the ideal location to build a successful global business. In addition, reducing personal income tax by 21 percent helps Ohio citizens afford an even more fulfilling life. With its revamped tax code, Ohio's state taxes are on track to be the lowest in the Midwest for companies making new capital investments. Projections show that by 2010, Ohioans will see a real-world impact of up to a 63 percent reduction in tax burdens. Just three years after implementation, the new tax code is already growing the state's diverse economy, improving the standard of living and enhancing Ohio's standing in an increasingly competitive market.

Ohio's tax reform package benefits businesses by:

- **Reducing operating costs** – No tax on inventory or corporate income
- **Enhancing productivity** – No tax on investments in machinery and equipment
- **Attracting talent** – Shrink labor costs through a 21 percent reduction in personal income tax
- **Creating a level playing field** – All companies taxed the same low rate
- **Boosting return on investment** – No tax on products sold to customers outside Ohio
- **Rewarding entrepreneurship** – First \$1 million in gross receipts are tax-free



Based on:

- A firm plans on investing \$32 million into a facility
 - Real Property = \$12 million
 - Tangible Personal Property = \$20 million
- Plans to hire 200 employees
 - Average wage of \$35,000 per year
- Total Expected Sales of \$50 million
- Expected Exports of 90%
- Net Income is \$5 million

Source: Ohio Department of Development, Office of Strategic Research

Minimize your business risk and lower costs

with Ohio's public-private commitment to advanced energy business development.

Ohio's innovative approach to recruitment and retention of business in the advanced energy sector means your company can count on a commerce-friendly platform, augmented by support from the Ohio Department of Development and state investments in high-tech ventures. Instead of resting on the strengths of the state's comprehensive industry-specific resources, Ohio actively strives to provide a low-cost, low-risk environment for your company.

In addition to its strategic and investment commitments to the future of advanced energy in Ohio, the state has transformed its tax and legal systems to promote business growth within the state, eliminating corporate income tax and reducing legal, insurance and health care costs through major reform efforts. The close public-private support relationship between industry and all levels of Ohio government means Ohio partners as a key stakeholder in the success of your business.

From the outset, economic development professionals throughout the state stand ready to assist your company with everything from site identification to the construction permitting process and pre-screening of prospective employees.

Ohio has identified the advanced energy sector as one of the primary industries upon which the state's future economy will thrive. The unprecedented \$1.6 billion Third Frontier investment in commercial technology applications is generating research advances, funding early-stage capital and new product development and financing advanced manufacturing technologies. Ohio also offers several incentive programs for expanding businesses that can be tailored to reduce your company's risk, including low-interest financing programs for new capital investments, corporate income and property tax exemptions and financial support for employee training and assistance with infrastructure completion for new facility locations.

Ohio has proven its commitment to enhancing the state's reputation and resources in advanced energy by offering a competitive corporate environment that makes sense for your company.



Ready sites make you profitable faster.

Ohio's Job-Ready Sites program accesses state funding to support infrastructure creation at sites throughout the state, adding to the already abundant supply of industrial parks within the state's borders. The Ohio Certified Sites program provides an independent, third-party guarantee that certified sites offer the appropriate infrastructure for a variety of uses, giving you added confidence that your new facility will be completed on or ahead of schedule.

Location tools, data and assistance to meet your site project needs.

Ohio InSite is a powerful site selection tool designed to help the active capital investor find the Ohio location that best suits their project's needs. Ohio InSite provides you with workforce and demographic data, business data, Ohio sites and buildings and thematic maps.

Business incentives reduce your risk.

Ohio's incentive programs for expanding businesses include low-interest financing programs for new capital investments in Ohio, commercial activity tax (CAT) and property tax exemptions, financial support for employee training and assistance with infrastructure completion for new facility locations.

Professional services simplify the investment process.

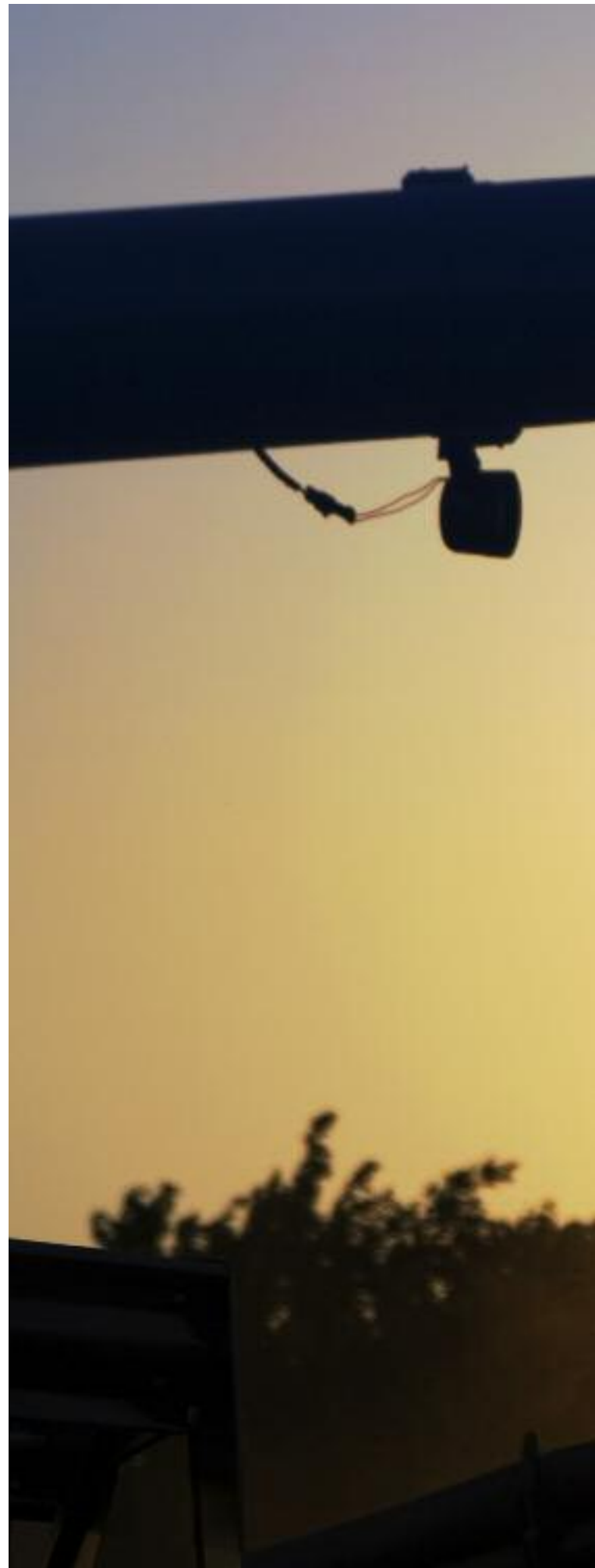
Ohio provides a superior corporate support system of lawyers, accountants and bankers experienced with assisting investors. Ohio's economic development experts can help link your company to professionals who handle financing and legal arrangements, as well as provide assistance with electric, gas, rail and other utility needs. They can also connect you with technical and research organizations, and provide information regarding foreign trade zones, economic development incentives and workforce programs.

Supplier services keep your operation running smoothly.

Ohio has a world-class supplier network that can provide all of the services your company needs for sub-contracting, packaging, shipping and equipment maintenance.

Foreign trade zones reduce your operating costs.

Ohio's foreign trade zone program removes certain costs and barriers to shipping and storing your company's parts and products. The Ohio Foreign Trade Zones Council (OFTZC) has strategically placed locations throughout the state to partner with you to find the ideal location for your goods in Ohio.





Ohio's advanced energy funding opportunities help you realize your goals.

To promote energy independence and economic development, Ohio Governor Ted Strickland, Lieutenant Governor Lee Fisher, the Ohio General Assembly and other Ohio leaders have created a number of programs to accelerate the development and deployment of advanced energy. Here are a few of these programs:

Ohio Bipartisan Job Stimulus Plan – Advanced Energy

Passed in a bipartisan effort in 2008, the \$1.57 billion Ohio Bipartisan Job Stimulus Plan creates an Advanced Energy Job Stimulus Fund of \$150 million in grants and low-interest loans through 2011. The fund is managed by the Ohio Air Quality Development Authority. The stimulus plan is intended to attract new investment, build upon manufacturing strength in Ohio, advance energy technology development and prepare Ohio's workforce for the future.

Ohio's Third Frontier – Advanced Energy Program

Administered by the Ohio Department of Development, Ohio Third Frontier has transformed Ohio's economy through investments in emerging industries and technologies – while leveraging an additional \$6 billion in federal and private sector support. The Advanced Energy Program encourages commercialization of solar, wind, bio-fuels, energy storage and energy efficiency products, and complements Ohio's highly successful Ohio Third Frontier Fuel Cell Program. Various competitive funding opportunities are also available, including access to a powerful pre-seed equity investment pool. Since 2002, Ohio Third Frontier has invested more than \$100 million for energy related research, development and product commercialization.

Ohio Advanced Energy Fund

The Ohio Department of Development maintains an Advanced Energy Fund that has provided nearly \$17 million in incentives to deploy utility-scale and consumer-scale projects, leveraging a total investment of \$307 million.

Ohio Air Quality Development Authority Financing Assistance

The Ohio Air Quality Development Authority provides financing assistance for public and private investment in facilities that contribute to better air quality in Ohio. Although each project is different, benefits of Ohio Air Quality Development Authority financing include federal and state tax incentives, as well as flexibility of financial structuring. Since 1972, the Ohio Air Quality Development Authority has financed 393 projects totaling more than \$7.1 billion. Awards ranged from \$14,000 to \$234 million for individual projects.

The Ohio Air Quality Development Authority also has the ability to finance Power Purchase Agreements through pre-paid federally tax-exempt bonds for non-investor-owned utilities (i.e. municipal electric utilities) and taxable bonds for investor owned utilities. Bonds are issued at the beginning of a project and may finance new construction or upgrades. There are no caps on the amount of the Power Purchase Agreements.

Increased Energy Technology Development - Advanced Energy Job Stimulus Program

Ohio has earmarked \$150 million for advanced energy funding over three years to increase the development, production and use of advanced energy technologies, including:

- \$66 million for clean coal technology projects
- \$84 million for non-coal-related projects

Research and Development Funding - Ohio Third Frontier

Ohio's 10-year, \$1.6 billion research and development funding program includes a significant focus on advanced energy. The project is the state's largest-ever commitment to expand high-tech research capabilities, promote innovation, company formation and create high-paying jobs – many of which will be filled by Ohio's developing green collar workforce.

Improve energy efficiency at home - Ohio Advanced Energy Fund

Through this \$100 million program, Ohio stimulates advanced energy use and energy efficiency projects at homes and businesses.





Enjoy your life in the State of Perfect Balance.

Ohio's abundant, skilled and retooled green collar labor force.

As the State of Perfect Balance, Ohio has everything you need to succeed, professionally and personally.

What is the perfect environment for success in business? For success in life? In Ohio, you can achieve both, without sacrificing one for the other. We call it "balance without compromise." That is Ohio's promise: an enriching future in both business and life that is equally and readily attainable.


Ohio offers everything business needs to thrive and grow – a central location supported by a world class logistics infrastructure, easy access to markets and supply chains, a large and productive labor pool supplemented by a network of colleges and universities and public/private sector leadership committed to business and policy innovation across its diverse economic sectors.

The state's attractive business policies, abundant resources and generous assistance minimize investment risk and maximize competitiveness within the global economy. Ohio's safe communities, outstanding schools, affordable housing and quality health care provide the peace of mind your employees will treasure.

And yet business success is built in Ohio within the broader context of a fulfilling life. Five major cities across the state, uniquely in close proximity to small communities, provide a choice of low-cost, low stress environments without having to sacrifice amenities. The diverse regions anchored by these cities offer a tapestry of cultural, recreational and educational opportunities that promote a full life with balance.

Perhaps, most importantly of all, Ohio's micro-metropolitan structure and short commutes provide more time each day for personal pursuits at the highest level. To make a mark, to create a meaningful, lasting legacy in your business and career, in the community and in your personal life. To make the world a better place. In Ohio, time and opportunity create the perfect environment for success in all things.



The image is a composite. The top half shows a city skyline at night with several tall skyscrapers, some of which are illuminated. The bottom half shows a street festival or market scene at night. There are white tents, people walking around, and a food stand with a menu board. A woman is pushing a stroller in the foreground.

**Ohio is a smart business choice
because the professional and
personal balance will drive your
company's bottom line. To learn
more about advanced energy
opportunities in Ohio
please call 1-877-466-4551.**

**Or visit us at
www.ohiomeansbusiness.com.**

Locate your advanced energy business in Ohio

for easy access to profitable markets and world-class organizations eager to help you build or grow.

Achieve a state of perfect balance in both your business and personal endeavors.

- **Capitalize on Ohio's strategic location, advanced energy supply chain and commitment to build your business in Ohio**
- **Optimize your production to improve your margin with Ohio's strong history of expertise in advanced manufacturing excellence**
- **Accelerate the development of your advanced energy technology through the support of Ohio's world-class academic, research and industry communities**
- **Improve your productivity, quality and profits with Ohio's abundant, skilled and retooled green collar labor force**
- **Lower your business costs with Ohio's revamped tax structure**
- **Minimize your business risk and lower costs with Ohio's public-private commitment to advanced energy business development**
- **Realize your goals with Ohio's advanced energy funding opportunities**

Enjoy life in the State of Perfect Balance



To learn more about establishing or expanding operations in Ohio, please call 1-877-466-4551, or visit us at www.ohiomeansbusiness.com.

**Ted Strickland, Governor
Lee Fisher, Lt. Governor**

Lisa Patt-McDaniel, Interim Director, Ohio Department of Development