

TRANSFORMING THE LANDSCAPE
2009 Annual Report | Student Life and Administrative Services | **LIVE IT.**





BUILDING THE FUTURE

Welcome to the 2009 annual report of Student Life and Administrative Services (SLAS) at Drexel University. This year, SLAS has exceeded its commitment to **advancing Drexel's living, learning and working environment** with a number of achievements that will have a lasting impact on our reputation and success as a world-class institution.

The foundation of our infrastructure has changed significantly over the last few years. We've experienced tremendous growth – physically and culturally – across the entire University. In 2009, we embarked on **six new construction and renovation projects that will increase the size of Drexel's campus by 320,000 square feet**, including approximately 300 new parking spaces. This campus expansion includes the acquisition of the 3501 Market Street complex, which will become the new home for the Antoinette Westphal College of Media Arts and Design.

SLAS is proud to foster a new social environment at Drexel that is **inspiring school pride and enhancing student participation in record numbers** through new and innovative dining, residential and recreational services. Since 2006, the number of Drexel's student organizations has risen by 100% and this year, nearly 6,400 students participated in intramural and club sports on campus. The new Recreation Center at the Daskalakis Athletic Center and the installation of a multi-purpose floor in the Armory more than doubled the amount of indoor space on campus for student fitness and recreational activities. The introduction of Chick-fil-A, Taco Bell and Subway **increased our national dining brands on campus by 150% over the past four years**. The residential experience is also changing with the opening of Millennium Hall – the new home of the “Sophomore Experience” at Drexel. In 2006, freshman to sophomore retention in residence halls was only 27%; today that number is 40%. With developments like these, we've successfully transformed Drexel from a commuter campus to **a vibrant and exciting residential campus in the last five years**.

The SLAS team should be commended for the launch of Drexel's new Intercultural Engagement and Diversity Initiative – a commitment to furthering diversity programs, services and open dialogue across the Drexel community. Students, faculty and staff are **working together to promote interculturalism and celebrate diversity in some exciting new ways**.

I extend my sincerest gratitude and highest recognition to all of the dedicated and inspirational SLAS professionals who continue to advance Drexel's vision. **Every day in SLAS, we bring these goals to life**. In the pages that follow, we share some of the achievements that made 2009 one of our most successful years in Drexel's 117-year history. Through collaboration, teamwork and communication, we are transforming the landscape for learning at Drexel University. **We invite you to LIVE IT.**

A handwritten signature in white ink that reads "Jim Tucker". The signature is fluid and cursive, with the first name "Jim" and last name "Tucker" clearly legible.

James R. Tucker, Senior Vice President
Student Life and Administrative Services

BRINGING OUR GOALS TO LIFE



NORTHSIDE DINING TERRACE
Completed construction of new 5,000 square-foot dining location featuring Chick-fil-A, Subway, Currito, AFC Sushi and a convenience market.

TAKE3 AT ROSS COMMONS
Featuring Freschetta, the "meals-to-go program," offers dining plan participants the option to swap lunch and dinner meals.

MILLENNIUM HALL
Opened \$42 million, 482-bed, 17-story residence for sophomores, on-time and under budget with University's first green roof.

DREXEL PARK
Installed lamp posts and planted more than 45 trees in the 2.5 acre park that hosted the University's first Employee Appreciation Picnic in September.

RACE STREET CLOSURE
Obtained City approval for the closure of Race Street between 33rd and 34th Streets for the development of the North Campus Mall.



DASKALAKIS ATHLETIC CENTER BASKETBALL COURT
Replaced the 35-year old floor and installed a new, modern suspension basketball floor.



RECREATION CENTER
Substantial completion of \$41.6 million fitness and wellness center scheduled to open in early 2010.



LANDMARK AMERICANA TAP & GRILL
Signed lease agreement for new 7,000 square-foot sports themed restaurant at the Recreation Center to open in early 2010.

\$99 MONTHLY STUDENT PARKING
Introduced K99-Lot that offers students parking for \$99 per month with purchase of term parking.



URBN CENTER
Negotiated \$35 million purchase of the two buildings complex with 300 parking spaces to become the future home of the Westphal College of Media Arts & Design.



MACK SCHOOL OF LAW
Completed a land planning study to expand the Law Building by an additional 78,000 square feet to accommodate the growth of the Mack School.



RUNNER STATUE
Installed and unveiled "Le Coureur" (The Runner) bronze statue outside of the Earle Mack School of Law's building.



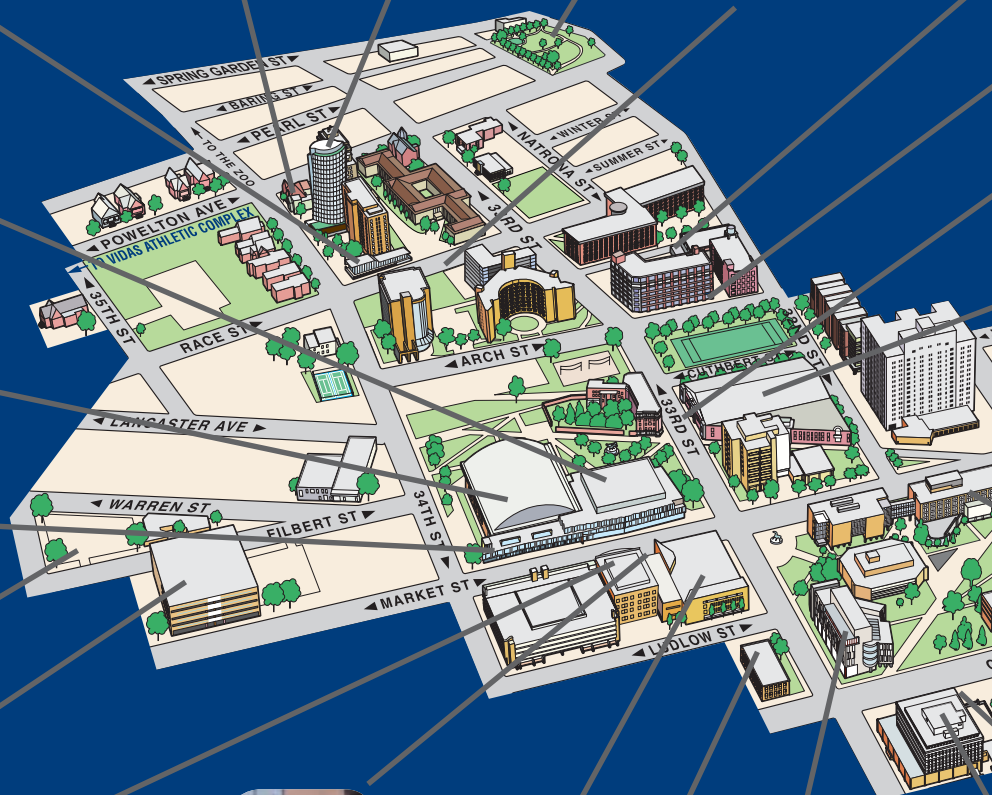
PAPADAKIS INTEGRATED SCIENCES BUILDING
Rebid construction of the five-story, 130,000 square-foot building saving Drexel \$9 million. Opening Fall 2011.



NEWMAN CENTER
Secured Letter of Intent in negotiations to purchase of facility to develop an Intercultural Engagement Center.



TACO BELL EXPRESS
Opened Taco Bell at Hagerty Library.





NORTH CAMPUS HEATING PLANT

Completed feasibility study and schematic design to develop a north campus steam generating plant to manage 36% of the campus steam load and investigating design of a south campus heating plant for the remaining 64% steam load.



POLICE STATION

Completed construction of the Drexel University Police Station and added eight new police officers and one detective to the campus force.



QUEEN LANE MEDICAL CAMPUS

Completed the \$9 million, 25,000 square-foot, three-story addition to house Drexel University College of Medicine programs and archives.



STEAM LINE UPGRADES

Replaced 1,100 feet of steam lines that provide heat to the north side of campus with high efficiency lines.



ARMORY

Constructed ADA compliant restrooms and access ramps and begun installation of a multi-purpose floor for recreational use.



219 N. BROAD STREET

Completed east façade improvements and window replacement; elevator upgrades are in progress to serve medical practices.

MIXED-USE DEVELOPMENT

Achieved Keystone Opportunity Improvement Zone designation and created a DVD to promote development of a Hotel Conference Center, Retail and Office Complex at One Drexel Plaza.



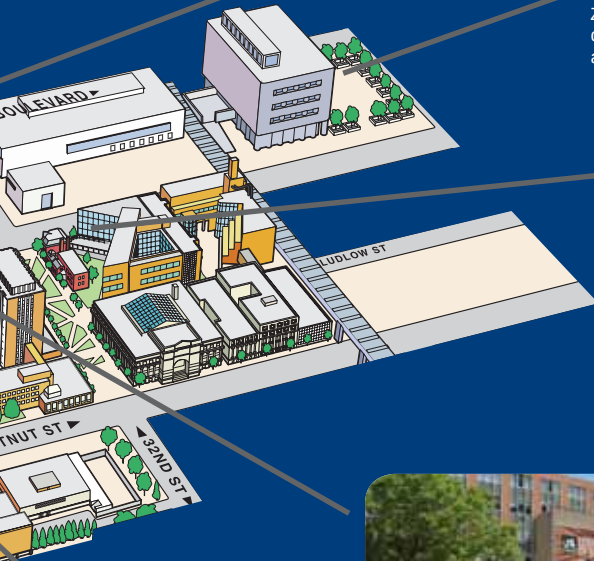
STUDY SPACES

Designed and installed more than 80 study spaces for students within academic buildings, such as the Bossone Research Enterprise Center's lobby, to replace space formerly in Hagerty Library.



11TH STREET FAMILY HEALTH SERVICES

Secured a Letter of Intent for acquisition of clinic facility from the Philadelphia Housing Authority.



MATHESON HALL RENOVATION & ADDITION

Completed massing studies for renovation of Matheson Hall and expansion to meet program needs of the LeBow College of Business.



DREXEL INFONET

Expanded the InfoNET for a total of 32 screens serving the University City Main and Center City Hahnemann Campuses.



ACIN CAMDEN CENTER FOR ENTREPRENEURSHIP IN TECHNOLOGY

Secured 10-year lease for 10,000 square feet to support Drexel's plasma research laboratories.



UNIVERSITY CLUB

Completed renovation of the dining facility and moved operations under Chestnut Street Caterers.



FARMERS MARKET

Implemented first farmers market on campus.



CLASSROOMS/LABS RENOVATIONS

Increased number of classrooms and labs renovations and upgrades by 11% to support academic instruction.



BACHELOR'S BOATHOUSE

Drexel Crew found a new home with a 90-year lease with Bachelors Barge Club on Boathouse Row.

DRIVEN BY GOALS

CULTURE	2	FISCAL RESPONSIBILITY	18
<i>Create an enhanced culture of campus engagement through quality programs and services.</i>		<i>Build and enhance partnerships with University departments, vendors, contractors, and service providers to enhance fiscal responsibility and maximize benefits for the University and the Philadelphia community.</i>	
SAFETY	6	REPUTATION	20
<i>Provide Police, Fire Safety, and Security Services that ensure safety for all University stakeholders to live, learn, work and have fun.</i>		<i>Enhance the University's image, strengthen its brand, and increase awareness of University initiatives through the implementation of innovative technologies.</i>	
SUSTAINABILITY	8	REAL ESTATE	22
<i>Enhance programs and operations to support the University's commitment towards becoming a more environmentally sustainable community.</i>		<i>Maximize real estate holdings to their fullest strategic value and deliver high quality projects/amenities through efficiency, reallocation and consolidation of programmatic spaces.</i>	
MARKETPLACE	10	HUMAN RESOURCES	24
<i>Expand and operate a Drexel Marketplace (food, retail, housing, parking, conferencing, etc.) that delivers high quality services that are customer responsive, built on strong internal and external partnerships and result in increased profitability.</i>		<i>Enhance personnel performance through development and leadership accountability; increase employee engagement and attract, reward, and retain quality talent.</i>	
FACILITIES	12	SLAS DEPARTMENT OVERVIEW	26
<i>Support academic instruction and improve the quality of campus life by building facilities outlined in the master plan and deferred maintenance plan.</i>		REPORT CARD	
DIVERSITY	16	FISCAL YEAR 2009	28
<i>Support Drexel's commitment to global education and diversity by implementing an Intercultural Engagement and Diversity Initiative that builds competencies, encourages engagement, and weaves diversity into the fabric of the University.</i>			

culture

Create an enhanced culture of campus engagement through quality programs and services.

ENHANCING THE CAMPUS CULTURE THROUGH DINING AND CAMPUS RECREATION

Students come to Drexel for a world-class learning experience, but they stay at Drexel because of the quality of life our campus has to offer. Now more than ever, Student Life and Administrative Services (SLAS) is enriching campus culture and keeping pace with the changing preferences and lifestyle demands of our unique student population. In 2009, we introduced new food retail locations and dining options and enhanced our recreational landscape with a new state-of-the-art sports and fitness center.

Dining is a critical ingredient to the campus culture at Drexel. This year, SLAS went directly to the



students to determine which national and retail brands they wanted to see on campus. Taco Bell and Chick-fil-A led their wish list and in 2009, we opened the first Taco Bell Express at Hagerty Library. SLAS also completed the final construction phase of the Northside Dining Terrace, a \$3.2 million, 5,000 square-foot facility on 34th and Race Streets, which will include a Chick-fil-A, Subway, Currito (burritos and vegetarian cuisine), AFC Sushi and a convenience market. Following the successful implementation of TAKE3 featuring Freschetta at Ross Commons, the meals-to-go program offering dining



plan participants the option to swap lunch and dinner meals, is averaging over 17,000 meals per term. Since no thriving social environment would be complete without a sports grill, we finalized plans to open the Landmark American Tap & Grill – the Drexel community’s first sports-themed restaurant. The 7,000 square-foot restaurant will reside at the Recreation Center

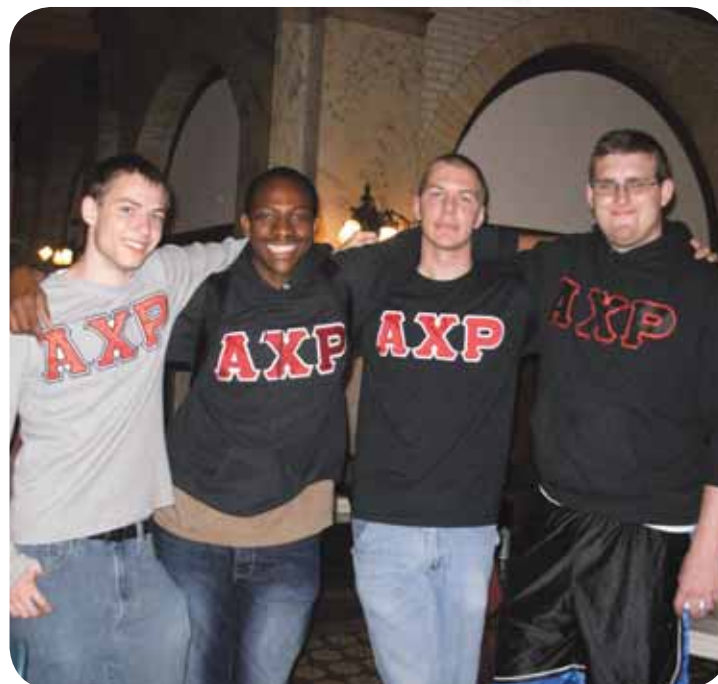
96% of the students joining fraternities and sororities in AY2007-08 as freshmen returned to Drexel for AY2008-09.

Residential Living (AY2007-08) ranked in the top 18% in all factors by the Educational Benchmarking Institute and improved in (2008-09) to rank in the top 8% in all factors.

and is scheduled to open in early 2010. In the past four years, SLAS has increased the number of dining locations and national brands on campus by 150%.

Construction nears completion on the new Recreation Center at the Daskalakis Athletic Center (DAC) that will open in January 2010 while student recreation continued

to thrive at the DAC with 3,300 students per day taking part in exercise, swimming, squash, basketball and badminton activities. To date, more than 5,600 students have participated in intramural activities and more than 750 students have competed in the University's 33 club sports. SLAS also installed a new basketball floor in the DAC to support varsity competition.



ENHANCING ENGAGEMENT TO INCREASE RETENTION

Over the last decade, Drexel has transformed from a commuter campus to a residential campus making Drexel a fun, livable and sustainable campus environment. In 2009, SLAS enhanced on-campus living retention with new innovations around the residential experience. Our groundbreaking Residential Engagement Model, which was customized to meet the unique needs of Drexel students, continued to enhance residential living at Drexel with new initiatives like "For Students by Students" and the "Sophomore Experience." The model has seen a 14% increase in first year student's application to return to campus for the 2nd year and a 44% increase in upper-class students applying to return for a 3rd, 4th and 5th year on campus.



culture



Resident Assistant staff in the residence halls ranked No. 1 against benchmark institutions, No. 1 in Carnegie class, and No. 2 in the nation by the Educational Benchmarking Institute.

“For Students by Students” takes residential living to the next level by providing students with the opportunity to live in an active and socially-responsible community united by a common interest. SLAS has designed an environment where students can live with their friends or create a home base for their club or organization.

Currently, more than 200 students and 30 groups are now involved in the residential living program. Freshman residents are choosing to continue their residential life experience at Drexel with more than 40% applying to return as sophomores, a 37% increase from 2006. In September, we opened Millennium Hall – a state-of-the-art, 482-bed, 17-story residence – for sophomores.

The \$42 million project was completed under budget by

\$900,000, occupied

on-time and spurred a 33% participation increase in the “Sophomore Experience” – a residential life program that provides a link between a student’s experience in their first and second year on campus.

College Learning Communities further enhanced residential life at Drexel by enabling students with similar interests to live together and

have the opportunity to connect and extend their learning beyond the realms of the classroom. The success of this program continued in 2009 with a 9–12% increase in student retention, higher student GPAs by .5 or higher and a 10% increase in student return rate to campus housing.

New activity programs also helped students to immerse themselves in residential life at Drexel. This year, SLAS invited students to take part in campus life at Drexel through a variety of programs, including New Student Days, Welcome Back Week, and Anti-Hazing Week, as part of “Get Engaged” – an initiative of 115 back-to-school events that invites students to get involved in campus activities.



PROGRAMS ENRICHING THE CAMPUS COMMUNITY

Students, faculty and staff enjoyed the spirit and partnership of community building in 2009 with new programs and events designed to strengthen and enrich Drexel's campus environment as well as its connection to the surrounding communities.



to increase interaction among the Drexel population and University City residents. This year, 45 trees were added to the site along with lampposts. In September 2009, the Park hosted this year's Drexel University and Drexel University College of Medicine Employee Appreciation Picnic where more than 1,500 employees enjoyed a day of fun, food, music, activities and games.

The Dragon Home Purchase Program, an important component of the revitalization of the Drexel's surrounding area, was evaluated by a cross-departmental, Homeownership Committee who made recommendations to the President on how the program could be improved and how the University should demonstrate its commitment to our broader neighborhood initiatives.

School spirit thrived with the implementation of the University's first Mario Mania. Twenty student organizations, departments and friends of Drexel participated in the event by sponsoring and decorating four-foot tall models of Drexel's mascot, the Drexel Dragon, to be entered into a cash-prize contest for best decorated dragon. More than 1,300 votes were cast in the school spirit competition.



In May, Drexel implemented the first annual Drexel BlackOut, an energy saving battle between the residence halls and fraternity / sorority houses, which encouraged residents

to reduce electric consumption. Residence halls reduced electric consumption an average of 12% as compared to the year prior.

The development of Drexel Park, a 2.5 acre former brownfield turned recreational space, allowed Drexel to significantly enhance its green space for students and the surrounding community with a new park designed



The "Creating Excellent Organizations" (CEO) program – a leadership workshop series and development initiative for students – continued to flourish. In 2009, Drexel administered the 11th annual CEO program in partnership with the LeBow College of Business, hosting more than 100 workshops.

safety

Provide Police, Fire Safety and Security Services that ensure safety for all University stakeholders to live, learn, work and have fun.

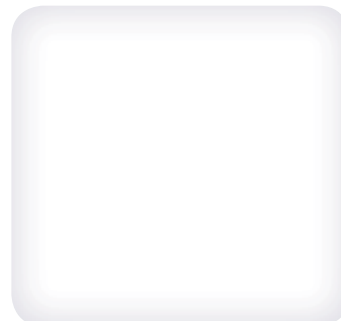


BUILDING A SAFE, SECURE ENVIRONMENT

The safety and security of students, faculty and staff is our top priority at Drexel. SLAS is committed to providing the best preventive and protective services for the entire University community – particularly as we continue to grow in space and size. This year, we introduced several programs designed to reduce crime on campus, improve overall emergency communications across our three Philadelphia campuses and enhance our ability to respond to emergency situations.

We are extremely proud of Drexel's first dedicated police department. In 2009, SLAS successfully completed the second phase of the Drexel University Police Department (DUPD) startup and added eight new police officers and one detective to the campus force. The 24-person department patrols Drexel's campus seven days a week from 6:00am to 3:00am. In addition, we created the Residential Liaison Program where a police officer has been assigned to each residence hall and fraternity and sorority house on campus to cultivate better communications and a culture of shared responsibility for safety. This year, the National Crime Information Center also certified

Drexel Public Safety ranked No.11 among colleges and universities as a national leader in safety and security by *Security Magazine*.



all Communications Center personnel for the Department of Public Safety. Today, overall crime within Drexel's patrol boundaries is down 9% and Clery reportable crime in and on University owned and controlled property has decreased by 18%.

In 2009, SLAS instituted a University Emergency Preparedness master plan to maximize our response to an



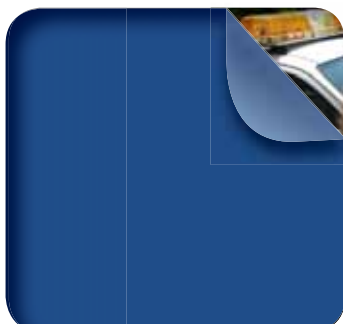
emergency situation. The plan is comprised of three components: preparedness and training, notification and action, and collaboration with partners. In line with this plan, a template for individual playbooks for each building on Drexel's

three Philadelphia campuses has been developed. Vital building statistics and emergency procedures for first responders are also being collected in "Dragon Books" that will be placed in the lobby of all campus buildings. An electronic mechanism to store, share and update all emergency preparedness documents is being built in



collaboration with the Office of Information Systems & Technology (IRT) via a share point database depository.

The H1N1 Preparedness Response Plan was developed and implemented under the leadership of a newly created Public Health Management Team in response to the 2009 outbreak of Influenza A virus (H1N1). This team will support the Public Health Task Force who is responsible for coordinating preparedness activities for the Drexel community regarding H1N1. In accordance with the Centers for Disease Control and the Philadelphia Department of Health guidelines, Drexel also offered the H1N1 flu vaccine for free to select employee and student groups and regularly communicated crucial H1N1 news to students, faculty and staff via a series of campus advisory notices.



Drexel continued to reaffirm its commitment to the safety and security of its neighboring communities in 2009. SLAS partnered with the Powelton Village Civic Association to perform presentations on fire prevention and safety and served as liaison between Powelton Village residents and the Philadelphia Fire Department.

sustainability

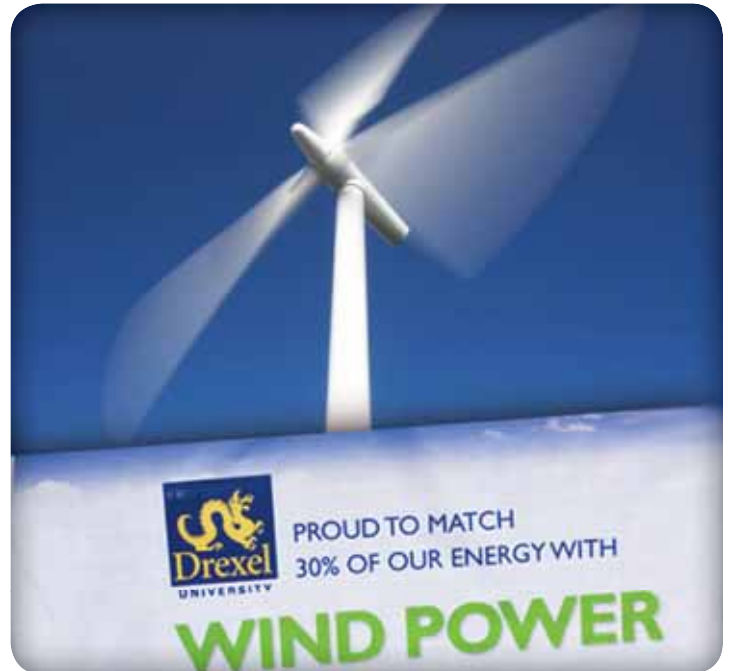
Enhance programs and operations to support the University's commitment towards becoming a more environmentally sustainable community.

GOING GREEN AT DREXEL

At Drexel, we share our students' passion for building a sustainable environment. From local foods and recycling to green architecture and education, SLAS continued to sculpt a more sustainable community with several new environmental initiatives.

In April, Drexel Business Services organized the University's first Farmers Market where students, faculty, staff and community members can purchase fresh, locally-grown food from King's Dutch Country Goods, including seasonal fruits and vegetables, canned and preserved

fruits and vegetables, baked goods and yogurt. The market, held in front of MacAlister Hall every Tuesday between 11:00am and 3:00pm, was so popular it was extended



through the end of November. Drexel celebrated Earth Week 2009 with the introduction of a Green Pledge form that awarded more than \$25,000 in grants or gift cards to students, employees, alumni and incoming students. The pledge, which was also made available online to reduce paper use, collected more than 1,400 signatures. SLAS also trademarked and launched "My Green Cube" – an individual responsibility and programming model – during Earth Week 2009 programs where more than 2,000 cubes were distributed on campus.

During the fall term, we installed our first green roof at Drexel on Millennium Hall. The 3,000 square-foot green roof is expected to result in significant energy savings, particularly during the summer months. Students, faculty and staff celebrated "Blue Gold Green Week" – the first Fall Sustainability Week at the University. Activities included the 2009 Green Grants' announcement, a Great Works Symposium discussion on sustainability, Drexel Bike Share, a green roof display, batteries recycling and local / organic dishes in the Handschumacher Dining Center.

Other environmental and sustainable efforts included the adoption of a Green Globes® sustainability monitoring system for all new construction and renovation projects;

- Green spend for furniture and scientific suppliers was \$1.3 million in FY2009.
- One Drexel Plaza installed Evergreen cooling systems that reduce energy costs by 20%; likewise new HVAC systems being installed across campus are utilizing some of the most energy rated systems available.
- The University increased its wind energy purchase from 12% to 30% for total energy usage.
- All dining locations now recycle 100% of the cooking oils that is made into bio-fuel and Drexel Transportation Services converted to biodiesel fuel with a 20% soy blend for its fleet of 13 buses.
- Approximately 35% of cleaning products used by facilities maintenance personnel are considered environmentally friendly.
- More than 20% of Office Supplies ordered through the University's preferred vendors are made from recycled materials.
- Students, faculty and staff are eligible for a 10% discount on public transit passes through SEPTA ComPass, a transit partnership subsidized by the University.
- Drexel Parking Services expanded the Drexel Bike Share program to a total of 20 bicycles to further promote recreation and alternate transportation.
- 90% of paper used for print jobs now has 10% to 30% recycled content and all University stationery is printed on recycled paper.
- Drexel Printing and Mailing Services uses paper that has post consumer waste / recycled content to produce copy and digital jobs and recycled paper is specified for 85% of all print jobs processed through print vendors.



the addition of water saving showerheads in all residence halls and athletic facilities; and the installation of a Rain Bird irrigation system that measures soil moisture to activate zoned sprinklers. As a result, we've successfully reduced water usage on campus by 42%. In addition, five additional BigBelly® solar trash compactors for a total of 16 were installed across campus with integrated recycling units for mixed paper and commingled aluminum, glass and plastic.

SLAS also strengthened environmental efforts with Drexel vendors. Today, University Procurement has integrated green options and sustainable requirements into vendor contracts and bidding processes. Our preferred vendors now provide green catalogs that are easily accessible on Drexel's online vendor interface.

In 2009, Drexel renewed its partnership with University City Green (UC Green) whose mission of "promoting, coordinating and supporting volunteer community greening in University City, West and Southwest Philadelphia neighborhoods" aligns with Drexel's sustainability commitment and endeavors. In April 2009, nearly 350 UC Green and Drexel volunteers, helped plant more than 95 bare root trees at the Malcolm X Park at 52nd and Pine Streets.

Drexel solidified its pledge to sustainability by drafting a Statement of Commitment to Environmental Sustainability that will be presented to the Board of Trustees and adopted as the University's official commitment to the environment. Drexel leadership further demonstrated this engagement by participating in a number of sustainability events throughout 2009. The Senior Associate Vice President for Drexel Business Services presented on Drexel sustainability programs and events at the National Association of College Auxiliary Services Conference in November 2009. The presentation showcased Drexel University's commitment to engage the campus community in green living at home, work and school. Drexel leaders also presented at the Great Works Symposium, SunGuard Executive Summit, and World Trade Center Summit.



marketplace

Expand and operate a “Drexel Marketplace” (food, retail, housing, parking, conferencing, etc.) that delivers high quality services that are customer responsive, built on strong internal and external partnerships and result in increased profitability.

EXPANDING PARTNERSHIPS, INCREASING PROFITABILITY

The Drexel Marketplace is growing at a record pace. From renovations to acquisitions to dining enhancements, our ability to deliver high-quality services to students, faculty and staff relies on the business partnerships we cultivate each day. In 2009, SLAS successfully enhanced Drexel's living, learning and working environment while staying on track for growth and profitability.

Drexel Business Services FY2009 year end revenue was \$50.8 million, a 3% or \$1.3 million increase above the revised budget of \$49.5 million. This surplus is due to the 2008 contract amendment with Sodexo, additional income from the Parking Garage daily cash sales, increased



student fee income and a strong start to occupancy in fall 2008 that put us at 103% capacity.

Drexel completed the renovation of The University Club dining facility in MacAlister Hall in



August 2009. Now under the management of Chestnut Street Caterers, this new dining hub has integrated new features and enhancements, including: updated menus, serving stations, state-of-the-art audio / visual equipment, tabletops, rugs, wall coverings and chairs. The successful Drexel Conference Center, which was established to provide internal and external organizations with unique meeting venues and excellent customer service, now operates from the University Club, the 17th floor of Millennium Hall and a wing of guest rooms at North Hall in addition to other campus locations. Throughout the summer of 2009, nearly 30 conference groups utilized the Conference Center resulting in revenues of \$626,973.

SLAS kept pace with customer demand by introducing



new and improved campus dining meal plans offering greater flexibility, value and “cashless” convenience. “Drexel Campus Dining Redefined” replaced traditional 9 to 5 meal plans with a *You Call It 75 or 50* meal options, which provide greater flexibility for students. As a result, 32% of resident sophomore students now purchase a meal plan. In September, SLAS introduced the Platinum Plan to the current Blue and Gold meal plans as a new option for first year and transfer students. The Platinum Plan gives students more dining dollars and offers increased flexibility in their dining options. More than 340 plans were sold, a 43% increase from initial budget projections of 238 plan participants.

Parking options improved across Drexel's campus with



2009 AWARDS/RECOGNITION FOR DREXEL BUSINESS SERVICES

- *Fare Magazine* recognized Drexel as No. 1 nationwide campus seller of F'Real Shakes at the Northside Market.
- Drexel's Northside Market was noted in the National Association of College and University Food Service (NACUFS) C-Store/Biggest Idea competition, highlighting the success of the grille, back loading refrigerator, sushi and bar coding.
- The Chestnut Street Caterers rebranding campaign won an ADDY award from the American Advertising Federation.



increased space and more conveniences for students, faculty and staff in 2009. SLAS converted two metered lots to permit lots, which is projected to increase revenue from \$12,000 to \$60,000 per year – a 500% increase. In addition, two new lots totaling 282 spaces have been added to the Drexel Parking Services inventory through the acquisition of the 3501 Market Street complex. The new Lot-C will operate

as a self-serve hourly parking option and Lot-K99 is available to students with a special offer of \$99 per month parking with the purchase of a term permit.



facilities

Support academic instruction and improve the quality of campus life by building facilities outlined in the master plan and deferred maintenance plan.



IMPROVING THE QUALITY OF LIFE AT DREXEL

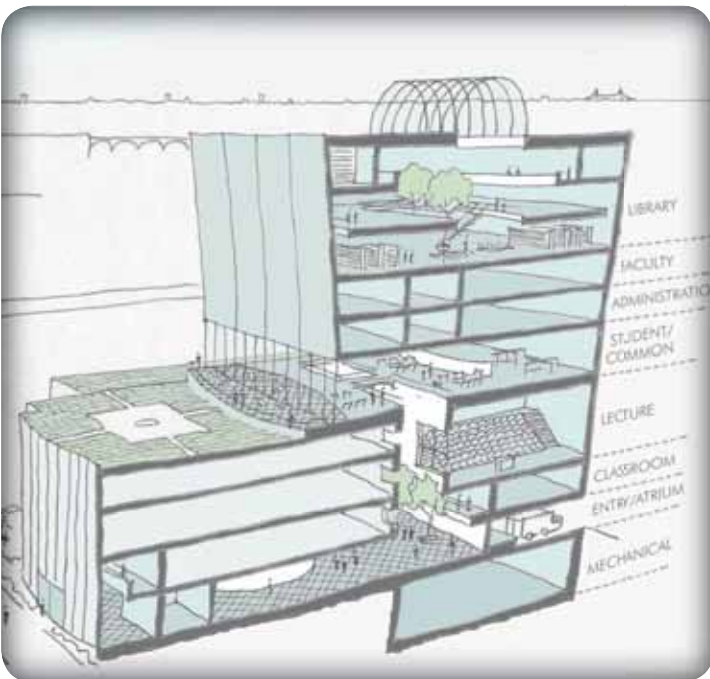
The best and brightest live, learn and work at Drexel and it is our responsibility to consistently enhance their academic environment with the most innovative technology, modernized facilities and world-class amenities that

enable success. We believe the best learning environments contribute to teaching and improve the overall quality of student life.

Today, more physical changes than ever are taking shape on campus. SLAS is making space improvements that will have a lasting impact on the fabric of the University and better accommodate our growing landscape.

Creating and maintaining updated classroom and study space remained a top priority in 2009. Following an analysis of the University City Main Campus classroom spaces, SLAS estimated that an additional \$10 million in capital funding would be needed to complete the renovation of centrally controlled spaces, to make them competitive with other universities. Throughout





2009, University Facilities continued to upgrade classrooms with technology enhancements that included modern screens and projectors and broadband Wi-Fi connections. To date, more than 83% of Drexel classrooms meet this technology standard. The Provost's Office and University Facilities have also partnered to reduce overcrowding

in Hagerty Library by creating study spaces in unassigned areas of existing buildings.

Facility maintenance is also keeping up with these upgrades. In 2009, our service vendor UNICCO agreed



facilities



to put 2% of their management fee at risk by guaranteeing they will achieve top performance in all facility maintenance services. They will be measured against Education Benchmarking, Inc. in the residence halls and against scales to be agreed for recreation and food service spaces.

In 2009, Drexel ordered a contractor rebid for the Papadakis Integrated Sciences Building construction project, saving the University \$9 million. The five-story, 130,000 square-foot building will house nearly 40 research and teaching laboratories and will serve as a landmark for scientific research in Pennsylvania and the future of integrated science. The construction of this building enables Drexel to expand its research capabili-

ties and student enrollment in biological science.

Additions and renovations are continuing on schedule and on budget across campus. University Facilities successfully completed the addition of the Queen Lane Medical Campus, a 25,000 square-foot, three-story addition on budget at \$9 million. Second floor construction is complete at the 219

N. Broad Street building on the Center City Hahnemann Campus with an 18-month schedule in place to complete the remaining renovations. Restrooms and access ramps that meet the requirements of the Americans with Disabilities Act have been installed at the Armory and a temporary surface to support recreational sports will be installed at the end of this year.





Construction for the Drexel Police Station was completed in March and phase two renovations supporting the police department are currently in progress at 3201 Arch Street. The University also received permission from the Planning Commission to close Race Street and North Campus Mall. The first phase of the process will be completed following construction of the Northside Dining Terrace.



SLAS continued to assess space programming on campus. The departments comprising the Westphal College of Media Arts and Design at Nesbitt Hall and in facilities across campus are being programmed for the 3501

Market Street and 3401 Filbert Street complex, allowing the components of the School of Public Health and the Psychology Department to be moved to Nesbitt Hall to support further growth of those programs. We also completed massing studies and are preparing estimates for the complete renovation of Matheson Hall in order to build an addition to meet

the program needs of the LeBow College of Business. Designer selection for the Lebow College project will be completed in December 2009.



diversity

Support Drexel's commitment to global education and diversity by implementing an Intercultural Engagement and Diversity Initiative that builds competencies, encourages engagement and weaves diversity into the fabric of the University.



CELEBRATING DIVERSITY

SLAS is committed to fostering a community that honors interculturalism and sustains diversity. In 2009, we established the University Intercultural Engagement and Diversity Initiative, a project committed to furthering global education and diversity programs, services and discussions across the Drexel community. The University is currently negotiating the purchase of a property to be redeveloped to house the Initiative, which is led by an 11-member steering committee comprised of senior management. A 48-member forum of faculty, staff and students – another extension of the Initiative – meets to discuss issues around intercultural engagement and diversity at Drexel. The University also created the Intercultural Engagement and Diversity Speaker Series to engage University Community on intercultural and diversity issues. The series' inaugural presentation was held in October and led by George Takei of Star Trek fame to raise awareness of issues involving race, national origin, sexual orientation and democracy.

This year, Drexel sponsored ten different equality and diversity programs through partnerships with the

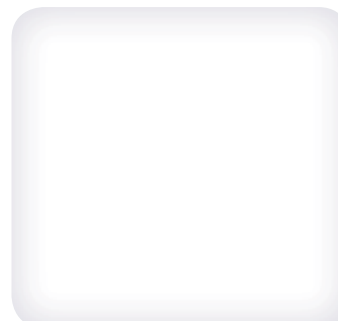
- Implemented a Drexel Employee-Ambassador Program with staff who are committed to creating a welcoming environment for new and potential employees.
- Launched the Intercultural Engagement and Diversity Initiative website to showcase the University's commitment to diversity and serve as a resource.
- Presented the inaugural President's Award for Intercultural Engagement and Diversity for Faculty and Staff.
- Diversity Spend through University Procurement increased over 500% to over \$9.6 million this year.
- 50% of the bids recorded in University Procurement to date in FY2009 included diversity participation.





departments of Government and Community Relations, Pennoni Honors College, Westphal College of Media Arts and Design, student organizations and Philadelphia Human Resources Society. The departments of Student Life and Drexel Business Services co-sponsored many of these programs.

SLAS also implemented “Diversity Works” and the Student Interfaith Council. “Diversity Works” is a workshop designed to provide Drexel faculty and staff with a skill-based approach to dealing with diversity issues on campus. The Student Interfaith Council brings together representatives from nine religious and spiritual student groups at the University. Students, faculty and staff also participated in a month-long schedule of events celebrating Latino Heritage in October. The majority of these events were co-sponsored by the Office of Multicultural Programs with a headline event that featured the acclaimed activist Julie Chávez Rodriguez. She discussed the legacy of her grandfather, César Chávez, civic engagement and what college students can do to make an impact in their communities.



fiscal responsibility

Build and enhance partnerships with University departments, vendors, contractors and service providers to enhance fiscal responsibility and maximize benefits for the University and the Philadelphia community.

MAXIMIZING OUR POTENTIAL THROUGH NEW PARTNERSHIPS

We recognize the potential for transformation at Drexel. SLAS believes the best way to achieve this is through fiscally responsible, sustainable, strategic and diverse partnerships that enrich the entrepreneurial spirit. Through collaborative relationships, SLAS solicits bids, negotiates pricing agreements and maintains supplier diversity programs that will best impact the entire Drexel community.

SLAS' divisional revenue budgets remained strong for FY2009 by exceeding the budget by \$1.25 million for a total of \$52.2 million while the divisional expenses were under budget and returned an overall \$1.27 million for FY2009 to support the University's bottom line. Prudent

hiring decisions across the University through the end of FY2009 contributed \$443,104 in salary savings or 35% of the overall expense budget returned to the University.

At the request of the Treasurer, University

Facilities reduced non-bond capital spending to \$40 million for FY2009. With the purchase of 3501 Market Street and 3401 Filbert Street, there was a strategic non-bond capital expense for \$16.5

million. This effectively reduced the FY2008 / FY2009 Approved Capital Plan total planned non-bond capital expenditures from \$65.5 million to \$23.5 million for FY2009.

SLAS' original FY2010 proposal was \$94.7 million in operating, or \$7.07 million over current services, and



- Drexel's bid savings achieved for FY2009 exceeded goal by over 1,000% with a total bid savings of over \$11.9 million.
- In FY2009, Drexel added twelve new travel contracts to the new Drexel Travel Portal.
- Contract savings achieved through contracts with strategic vendors for FY2009 exceeded goal by over 400% with \$4.3 million in savings.
- A new online 25% discount program on monthly passes for students commuting on NJ Transit was instituted in collaboration with NJ Transit.

\$40 million in planned capital spending. For FY2010, SLAS' revenue proposal increased \$5.8 million or 11.46% over current service. With a \$14.4 million total expense budget reduction, which includes cuts of \$4.4 million in operating and \$10 million in capital, the resulting budget is \$90.3 million in operating and \$30 million in planned capital spending.



In FY2009, Academic Properties Inc. (API), a wholly owned subsidiary of Drexel, had a net surplus of \$4.12 million on a consolidated basis. API continues to make monthly payments of interest and principal in the amount of \$206,958 to the University, including additional principal payments when cash flow permits. Additional payments of \$1.05 million were made in FY2009 and \$1 million

University Procurement at all United Way Board meetings in FY2009; and developed a new Drexel Travel Portal to be managed in-house in order to increase quality of services being provided.

This year, University Procurement hosted five vendor fairs / expos emphasizing green concepts and partici-

of additional principal payments have been made in FY2010. In summary, API will take its debt owed to Drexel from \$24 million in FY2000 to \$0 in FY2010.



In other developments, we successfully coordinated the 2009 Dragon Drive; secured representation by the Associate Vice President for



pated in the Minority Business Enterprise Center Contractor Expo and Spring Purchasing Panel Expo, the Community College of Philadelphia Minority Business Purchasing Fair, Minority Business Awards Breakfast and Chamber of Commerce Purchasing Expo.

The Senior Vice President for SLAS continues to serve as vice chair of

the University City District and was recently elected vice chair of the Schuylkill River Development Corporation.



reputation

Enhance the University's image, strengthen its brand and increase awareness of University initiatives through the implementation of innovative technologies.



COMMUNICATION THROUGH INNOVATION

World-class Institution.
Respected Leader.
Innovator in Higher
Education. These are
just some of the names
we like being called at
Drexel. SLAS earns this
reputation everyday in all
that we do from athletics
to facility management
to public safety.

In 2009, Drexel
reached several athletic
milestones while earning some impressive recognition for
our athletic leaders. Our men's basketball team beat the
University of Pennsylvania at the Daskalakis Athletic
Center on national television while our women's basket-
ball team earned a program first bid to the NCAA by
winning the CAA championship. Three Drexel coaches
were named Coaches of the Year: James Bruiser Flint
(men's basketball), Denise Dillon (women's basketball)
and Larry May (diving). Drexel's Field Hockey team
had its highest national ranking in Drexel's history (#11)
with a win over #10 Duke and received an at-large bid
for the NCAA Division 1 Field Hockey Championship.
Women's basketball player Gabriela Marginean was
named to the prestigious Preseason Wooden Award List



as a top player in the nation and to the CAA's 25th
Anniversary Women's Basketball Team. The men's
lacrosse team also named Brian Voelker as new head
coach. Voelker previously took the University of Pennsyl-
vania's men's lacrosse team to two NCAA tournaments.

This year, SLAS leveraged integrated communica-
tions to support the image, visual identity and strategic
goals of the University.

We successfully launched
several redesigned web-
sites utilizing Drexel's new
Content Management
System for Student Life &
Administrative Services,
Public Safety, Equality
& Diversity, University
Procurement, and Drexel
Business Services. A
promotional Recreation
Center website was
launched to showcase
new fitness services and





increase membership. SLAS also created Drexel's Presidential Search website to assist the University in all communications regarding the search for a new president.

New features and upgrades significantly enhanced other communications across the campus as well. SLAS integrated the DrexelALERT emergency notification system into the campus' electronic interactive wayfinding kiosks and Drexel InfoNET advertising screens across campus. The Drexel InfoNET was also expanded into all the residence halls for a total of 32 screens across the University City Main and Center City Hahnemann Campuses. SLAS also created a new emergency alert and advisory tool for the Public Safety website to communicate any incidences related to public health, severe weather, crimes and other significant campus emergencies.

SLAS increased the number of visual mass communication displays across campus in 2009 by nearly 20% compared to last year with innovative technologies like



A picture is worth a thousand words at Drexel. Video communications enabled us to showcase the breadth and depth of our campus with the construction of new, state-of-the-art facilities to prospective donors, community partners and investors. In 2009, we developed innovative and informative campus promotional videos, including:

- A three-minute video for the Papadakis Integrated Sciences Building to be used by the offices of Government and Community Relations; and Institutional Advancement; and the College of Arts and Sciences to support fundraising efforts and market the state-of-the-art facility.
- A three-minute video of the new Recreation Center to be used for marketing the services and features of the facility and to provide the office of Institutional Advancement with a fundraising showpiece to support the facility.
- An interactive DVD for the development of a Hotel Conference Center and Retail Complex at One Drexel Plaza to be used in securing potential investors to the development project.

the 20 light emitting capacitor (LEC) illuminated signage panels installed on our transit buses for colleges and departments to advertise their programs. Drexel is the first higher education institution to implement the LEC technology and the first transit operator in the Philadelphia region to use the technology.



real estate

Maximize real estate holdings to their fullest strategic value and deliver high quality projects/amenities through efficiency, reallocation and consolidation of programmatic spaces.

LEARNING AND LIVING AT WORK

Through acquisitions, renovations and consolidation, we consistently strive to maximize our land value and space potential. 2009 was a pivotal year in real estate growth and development for the University.

In January 2009, Drexel University received its largest individual private gift in its history. The \$25 million donation will fund the URBN Center for the Westphal College of Media Arts & Design that will include a 130,000 square-foot building at 3501 Market Street as well as a 13,000 square-foot building at 3401 Filbert Street. The URBN Center will house Westphal College programs now scattered across the University City Main Campus and provide a public showcase for creative works by students and faculty. Drexel is raising \$30 million+ to develop the properties, which will increase Drexel's 57-acre Main Campus by three percent. The donor's support advances Drexel's \$500 million campus construction plan, under which four buildings are already being constructed or about to break ground. The *Philadelphia Business Journal* recognized this property as the 2009 Best Office Sale / Urban Winner.



SLAS achieved Keystone Opportunity Improvement Zone (KOIZ) designation for 3001 Market Street this year following a value-impact study by Academic Properties, Inc. (API), which reported the potential development for a 35–42 story building of 750,000 square feet to include a 208-room hotel, an office building, a clubhouse and a 500+ space parking garage. This mixed-use development with KOIZ increases the market value of the development site from \$8.7–\$10.1 million to approximately \$15 million. Drexel conducted a capital deferred maintenance report of all API owned and managed residential properties and determined that \$2.4 million was necessary to improve the properties to make them market competitive and increase review potential. \$784,000 in capital deferred maintenance was approved for FY2010. SLAS also implemented a lease module in the ARCHIBUS space management software platform to manage the entire University real estate portfolio consisting of approximately 700,000 square feet and FY2010 lease liability of \$13.7 million.

Lease negotiations continued across the board and are highlighted by the amendment of the Tenet /





Drexel University College of Medicine lease with an estimated annual lease savings of \$1.3 million for the next 13 years. SLAS is also currently in negotiations and has secured a Letter of Intent from the Archdiocese of Philadelphia to acquire the Newman Center at 33rd and Chestnut Streets for approximately \$2.7 million to support the Intercultural Engagement and Diversity Initiative. Additional negotiations include:

- A 10,000 square feet lease transaction for ACIN located in Camden, N.J. relocation of the University's plasma research laboratories.



This transaction is a 10-year lease with a \$3.25 million lease liability.

- A six-month lease with Sony Productions for the filming of a motion picture



within the Armory facility and at the Vidas Athletic Complex. The Sony opportunity afforded eleven paid internships for Westphal College of Media Arts & Design students studying film and the rental income is being used to offset the cost of installing a new multi-purpose flooring system within the facility for student recreational sports.

- A Letter of Intent for the acquisition of the 11th Street Family Health Services clinic from the Philadelphia Housing Authority. Drexel is currently pursuing HUD approval required to complete the acquisition transaction.
- Several Drexel University College of Medicine real estate transactions for clinical and medical office building uses, including: 205 N. Broad Street (6th floor: 4,000 square feet), Two Liberty Place property (Convenient Care facility: 990 square feet), Shurs Lane expansion (5,000 square feet), a two-year extension on the entire space (20,000+ square feet); and a renewal extension of two floors at 255 S.17th Street Medical Tower.



human resources

Enhance personnel performance through development and leadership accountability; increase employee engagement and attract, reward and retain quality talent.



POWERING PERFORMANCE AT DREXEL

We are committed to promoting a positive work environment, trust and professionalism at Drexel. Our success at attracting and retaining a diverse and highly-qualified workforce at Drexel is one of our proudest achievements. With the merging of the Human Resources department into the SLAS division, several changes were made within HR in an effort to further enhance employee performance and reward talent.

Our commitment to employee engagement and retention resulted in the negotiation of health and welfare benefits contracts with significant savings, cost avoidance and cash-flow increase of approximately \$5 million. SLAS also completed a comprehensive review of our 403(b) retirement plan to comply with IRS regulation amendments and convened a cross-campus fiduciary/investment committee to review fund offerings. Employee perks included the introduction of a Weight Watchers® program on the University City Main Campus and a revamped Tuition Exchange Program to include staff dependents.



Employee development, leadership enhancements and innovative technology remained a focus throughout 2009. Ongoing training and mentorship continued to promote the effective use of business systems and processes in compliance with University policies and procedures. This year, the University replaced its corrective action process with a more proactive performance improvement process and implemented a 360° performance assessment process for the President's Cabinet. SLAS also instituted a new electronic scanning process for employee personnel files to reduce storage and increase file security and confidentiality.

Drexel University hosted the 2009 HR Roundtable





- Implemented Phase Two of the HR Performance Management System to include the 90-day introductory review process.
- Implemented an electronic time entry process for Drexel University College of Medicine staff.
- Implemented Phase One of the Learning Management System (LMS) project to improve efficiency and effectiveness of training enrollment processes in December 2009.
- Coordinated annual open enrollment program with on-site visits, wellness fair, health screenings and flu-shots.
- Provided training and mentorship that promotes effective use of business systems, processes and compliance with University policies and procedures.
- Provided high-quality opportunities for staff – all targeted at improved efficiency: Powerful Presentation Techniques, an Active Listening workshop and Organizational Power and Politics workshop.

for senior executives at local universities. The Human Resources department also coordinated the annual President's Awards Program – the University's highest honor for staff. More than 400 employees attended the Ceremony, which recognized 188 nominees and presented awards to five individuals and three teams totalling 87 recipients.



STUDENT LIFE & ADMINISTRATIVE SERVICES



James Tucker, MBA
Senior Vice President

Under the leadership of the Senior Vice President, the SLAS team works to empower the success of Drexel students, faculty and staff in a world of constant change and technological advances by providing innovative services, activities and resources that will enhance their intellectual, personal, professional and social development.

The breadth and depth of SLAS's commitment to improving the quality of life for the entire Drexel community can be seen in many areas of the University – from the construction of new facilities to new dining, recreational and residential services to diversity and intercultural programs that advance Drexel's living, learning and working environments.



Martin Onzik, MBA
Vice President

ACADEMIC PROPERTIES, INC. (API)

API's real estate management and expertise is critical to the ongoing growth and expansion taking place at Drexel. As a subsidiary of the University, API focuses on the needs of tenants and the acquisition and management of properties that are strategically important to our future development.



James Katsaounis, M.S.
Assistant Vice President

COMMUNICATIONS AND MARKETING

Strategic communications enhances the image of the University and SLAS to audiences within the Drexel community and beyond. The Communications and Marketing department delivers results-oriented public relations that support the University's mission and strengthens its reputation through marketing, web, innovative advertising technologies, branding, design services, development support and community relations.



Eric Zillmer, Psy.D.
Director

ATHLETICS

Athletics is a key component of Drexel's co-curricular educational experience that provides sporting and personal wellness activities for every member of our community. As a member of the Colonial Athletic Association (CAA), Drexel University competes at the NCAA Division I level in 16 varsity sports. The department provides recreational opportunities and programming to over 20,000 full-time students and 5,600 faculty and staff.



Rita LaRue Gollotti, M.S.
Senior Associate
Vice President

DREXEL BUSINESS SERVICES

As an integral part of the University, Drexel Business Services offers high-quality, reasonably-priced retail, residential and business services that enhance the living, learning and working environments for the entire Drexel community. This team oversees and manages the University's retail outlets, dining and catering, event planning and conference services, student housing, parking services, printing and mailing and business partnerships.



Stacey Kara, MBA
Assistant Vice President

BUSINESS AND FINANCE

The deliberate and experienced management of resources is critical to the financial health of a world-class institution like Drexel. The Office of Business and Finance provides a spectrum of financial management and support services to SLAS.



Michele Rovinsky, J.D.
Assistant Vice President

EQUALITY AND DIVERSITY

Drexel celebrates differences among people and prides itself on providing a fair and equitable working and learning environment. This office is responsible for advancing Drexel's commitment to equal opportunity for and non-discriminatory treatment of all members of the University community.



Deborah Glenn, M.A.,
SPHR
Interim Vice President

HUMAN RESOURCES

Drexel is committed to building, developing and retaining a diverse and highly-qualified workforce. The Human Resources department specializes in the recruitment, recognition and development of individuals throughout the University community.



Stephen Leesman
Assistant Vice President

OPERATIONS AND SPACE MANAGEMENT

The highest standard of quality must be used in the management and oversight of Drexel's assets and properties. The Operations and Space Management unit handles the University's lease agreements and negotiations, space management, operational processes and quality assurance for Drexel's entire real estate portfolio.



Domenic Ceccanecchio,
M.S., CPP
Senior Associate
Vice President

PUBLIC SAFETY

Safety and security is the utmost focus of the Drexel community. Our Public Safety professionals ensure the safety of our three Philadelphia campuses through a combination of a dedicated, trained police force, security officers, security cameras, emergency call boxes and alert systems and awareness programs that educate the campus community about their safety and protection.



David Ruth, Ph.D.
Dean of Students

STUDENT LIFE

Drexel is dedicated to providing the best possible co-curricular experience to our students. The Student Life team assists students with a variety of needs, including academics, campus engagement programming, counseling and health issues, multicultural programs, international student and scholar services, residential living, oversight of student conduct and community standards and more.



Robert Francis, Ed.D.
Vice President

UNIVERSITY FACILITIES

Drexel strives to create and sustain an environment that will attract, keep and support the best and brightest students, faculty and staff. The facilities team manages the programming, budgeting, design, scheduling, furnishing and control of complex relocations and renovations of existing facilities and the construction of new buildings in the most efficient, sustainable and cost-effective manner.



Joseph Campbell, Ed.D.
Associate Vice President

UNIVERSITY PROCUREMENT

Identifying and procuring essential products and services at optimal prices, efficiently and ethically, enables our University to run smoothly and effectively. SLAS procurement professionals oversee bidding, buying, contracted pricing and trainings that support departments in the procurement process.

PERFORMANCE	2006	2007	2008	2009	Projected 2010	% Change 2009-10	% Change 2006-10
Capital Expenditures by Fiscal Year	\$46.8M	\$56.3M	\$32.2M	\$127M	\$80.3M	-7%	60%
Average Building Inspection Score	n/a	n/a	3.48	3.53	3.75	6%	n/a
Tier I Diversity Spend	\$734,248	\$1,010,795	\$1,956,990	\$9,658,520	\$10,624,372	10%	1347%
Violent Crime Change from Previous Year	Base	8%	-18%	-43%	-4%	-4%	-51%
Student Organizations	137	172	181	236	275	17%	100%
Intramural and Club Sports Teams	453	458	515	826	900	9%	98%
Events Booked	8,921	9,696	10,488	12,267	13,494	10%	51%
Annual Housing Capacity	9,411	9,497	10,383	10,737	11,042	3%	17%
Residence Hall Occupancy Rate (Fall Census Date)	101%	97%	93%	99%	92%	-7%	-9%
EBI National Survey: Overall Residence Student Satisfaction (Over 5 is Excellent)	4.82	5.11	5.25	5.29	5.35	1%	11%
EBI National Survey: Upperclass Residence Student Satisfaction (Over 5 is Excellent)	4.78	5.06	5.05	5.05	5.1	1%	7%
Freshman to Sophomore Retention in Residence Halls	27%	31%	35%	40%	37%	-8%	37%
New Dining Locations/Brands	2	0	1	5	5	0%	150%
Overall Auxiliaries Profit	\$16.38M	\$16.81M	\$21.02M	\$23.89M	\$23.72M	-1%	45%
Cumulative Student-Athletes GPA	3.05	3.12	3.15	3.11	3.11	0%	2%
Student-Athletes 10-Year Average Graduation Rate	91%	91%	90%	90%	90%	0%	0%
NCAA Teams with Records Above .500	46%	38%	53%	50%	50%	0%	9%
Number of Visual Mass Communications: InfoNet, Information Kiosks, Shuttle Bus Advertising Panels	0	4	25	45	53	18%	5300%
Academic Properties, Inc. Net Operating Income	\$4.16M	\$4.46M	\$5.39M	\$6.22M	\$6.22M	0%	30%
Academic Properties, Inc. Revenue	\$9.58M	\$10.42M	\$11.43M	\$12.11M	\$12.44M	3%	30%
Academic Properties, Inc. Property Appraised Value	\$50.81M	\$58.26M	\$70.86M	\$75.03M	\$67.52M	-10%	33%
Centrally Scheduled Classrooms Renovated to Provost Classroom Standard (109)	6%	35%	49%	71%	82%	11%	76%
Transit Ridership	222,405	249,614	287,051	343,634	402,307	17%	81%
Recycled Materials (Tons)	276	341	444	495	544	10%	97%
Green Space Square Feet	547,249	547,249	560,316	669,216	669,216	0%	22%
University Campus Square Feet	3,226,012	3,358,530	3,369,530	3,493,937	3,601,369	3%	12%

LIVE IT.TM





Student Life and Administrative Services

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Philadelphia, PA 19104-2875

www.drexel.edu/slas

215.895.2800