Chapter 1 — INTRODUCTION

- Explore state of modern healthcare
- Explore role of healthcare support staff medical coders, phlebotomy technicians, etc. in preserving clinician bandwidth
- Introduce those bandwidth challenges, causes of those challenges (i.e., history of healthcare industry + rise in chronic conditions) and potential solutions

Chapter 2 — DIGITAL HEALTHCARE, MEET CHRONIC CONDITIONS

- Expound on largest contributing factors to modern state of healthcare industry
 - o COVID-19 and the accelerated transition to digital, virtual health
 - Steep rise in nationwide chronic conditions
 - o Policy changes, corporate influence, etc.
 - Lack of investment in healthcare as an industry

Chapter 3 — EXPLORING THE MODERN HEALTHCARE LANDSCAPE

- Outline modern healthcare environment
 - Overworked clinicians
 - Understaffed nursing teams
 - Underpaid front-line contributors (patient care technicians, medical assistants, etc.)
 - o Inability to innovate because of bandwidth constraints

Chapter 4 — AN OVERCLOCKED WORKFORCE

- Explore specific people-related challenges that affected healthcare workforce at large
 - o Impact of pandemic shutdowns
 - o Release of "non-essential" staff members
 - Increased costs alongside decrease in work opportunities bred distrust in healthcare employers, industry at large
- Physical, mental, emotional, spiritual toll of working in the medical field
- Healthcare professionals working two or more jobs to provide for families

Chapter 5 — THE TOLL OF HEALTHCARE ON HEALTH

• Impact of burnout on mind and body

- Consequences of 12+ hour shifts (e.g., increased risk of performance error due to exhaustion)
- Poor coping mechanisms and eating habits from frontline staff members
 - Pattern of poor eating habits in nurses and other hospital staff
- Statistics around healthcare employee substance use due to stress levels

Chapter 6 — THE MONEY PROBLEM

- Healthcare workers aren't the only essential workers barely making enough to live on (teachers, police officers, firefighters, etc.)
- These workers are often overworking themselves to make ends meet, working an additional job to their healthcare one, or leaving the medical field altogether to find a higher-paying career

Chapter 7 — THE STAFFING PROBLEM

- Highlight healthcare-specific staffing problem
- Summarize direct and indirect consequences of this shortage

Chapter 8 — THE EDUCATION PROBLEM

- Highlight density of students pursuing four-year degrees for healthcare degrees that might require 16 weeks of training + certification
- Highlight the imbalance of education over experience in the college diploma route
- Highlight wider de-emphasis on degree programs and focus on skills + experience combinations possible through other forms of accelerated education

Chapter 9 — THE MODERN HEALTHCARE AUDIT

- VERY brief section reviewing major points made above
 - Overclocked workforce
 - o Emotionally, mentally spent workforce
 - Aging patient populations
 - Pressure to accomplish more, with less time, with fewer available funds from stakeholders
- Transition: Explore a healthcare future not burdened by these challenges

Chapter 10 — EXPLORING THE FUTURE OF HEALTHCARE

- Explore potential future healthcare drivers
 - Artificial intelligence and other technologies to create faster appointments
 - o RPM and other technologies to create more accurate care

- Management by exception models to address rising number of patients with chronic conditions
- Future of healthcare technology is bright. But what about the future of the healthcare workforce?

Chapter 10 — WHAT YOU CAN DO

• Identify ways patients and populace can help healthcare industry thrive

Chapter 11 — WHAT CAN DO

- Re-emphasize importance of primary education in healthcare
- Re-emphasize importance of ongoing education in healthcare
- Establish CTA (length, contents, density pending conversation with

Additional chapters to be discussed with upon further review and approval.