DISPATCH	
	Communications Supervisor - Decision Maker
Demographics	<ul> <li>Job Title: Communications (911, E-911) Manager, Communications Supervisor, E-911 Director, Sgt./Lt./Cmdr. Of Comms./Support Services</li> <li>Age: 40-55</li> <li>Education: Bachelor's degree preferred</li> <li>Experience: 5+ years as dispatcher/call-taker; Supervisory experience</li> <li>Income: \$40,000-\$70,000</li> <li>Middle-management level position</li> </ul>
Motivations	<ul> <li>What drives them to make purchasing decisions? Are they more interested in saving money or fearful of disappointing superiors?</li> <li>Pricing/discount structure/contracts we use</li> <li>Pleasing their people – dispatcher-friendly usability</li> <li>"leaving their legacy"</li> <li>Relationship with sales person</li> </ul>

Aspirations	What do they aspire to (career) vs. where they are now?
	<ul> <li>Growth in Emergency Management – entry into upper level management</li> <li>Assistant Director/Deputy Director</li> <li>911 Director/Director of Public Safety</li> <li>911 Coordinator</li> <li>Lt./Cmdr./Capt./Chief (working way up rank)</li> <li>Sales/Consultant within Industry</li> <li>Retirement</li> </ul>
Content Consumed	<ul> <li>aka, a "Day in the Life"—What are their news sites, their go-to social platforms? Do they use Google Search, Facebook, LinkedIn, Instagram? Watch videos on YouTube? Like to read blogs or longer articles?</li> <li>APCO's PSC eNews emails; forums</li> <li>Google Search</li> <li>LinkedIn, Facebook, Instagram, Twitter</li> <li>Television/news/Netflix that plays in dispatch area</li> </ul>
Team Structure	<ul> <li>Who are the gatekeepers? Who on their team weighs in? Who makes final decision?</li> <li>911 Coordinator (usually helping pay for portion furniture) usually knows agencies will be planning for/looking for furniture before we hear about the lead because they hold the purse strings - \$ from 911 calls</li> <li>Police/Fire Chief – Figure head of city's public safety; often signs off on funding decisions</li> <li>Sheriff – the head of a Sheriff's Office, they hold the figure head position that signs off on all funding decisions</li> <li>City Council/Board of Directors – most customers must go to board of some kind for approval before cutting a PO</li> <li>Dispatchers – opinions on features, proposals get filtered through their team to make sure all aspects of the furniture has been filtered through the end user</li> <li>IT – making sure furniture is capable of housing all equipment; cable management achieved</li> </ul>

Pain points	What triggers them to begin their search?
	<ul> <li>Old consoles 10+ years - Current consoles broken; repairing current consoles becoming too expensive</li> <li>Larger focus on health and ergonomic benefits in workplace</li> <li>Want to boost morale and increase retention of dispatcher/call-taker staff</li> <li>Extra money in budget OR budget for furniture has been approved for new fiscal year</li> <li>Planning an equipment update and want to do furniture in tandem</li> <li>Seeing nearby installs gets them thinking about upgrades for self</li> </ul>
	What prevents them from achieving their goals?
	<ul> <li>If budget money is not enough or not approved this can delay project until next budget cycle</li> <li>Powers that be do not see value in \$15-16k consoles – 911 refuses to help pay for consoles</li> <li>Bid is awarded to non-preferred vendor due to low price</li> </ul>
Success factors	What benefit does he or she derive from your product?
	<ul> <li>Increased employee morale and productivity</li> <li>Project Management success – leading a noticeable change that both the subordinate and upper management level appreciate</li> </ul>
	How do we make their life easier?
	<ul> <li>Less time spent troubleshooting and paying for repairs on older consoles</li> <li>Less injuries/less paid leave due to discomfort at work; less complaining</li> <li>Thus, staffing levels stay high and maintain high retention – less time spent on recruiting</li> <li>When they do recruit, people will want to work in their center as it has desired work environment</li> <li>Strong customer service response from us when something does go wrong</li> </ul>
	Which Xybix features and benefits appeal most to them?
	<ul> <li>Contract pricing/ competitive pricing – for them to "sell" to their funding source</li> <li>Customer Service</li> <li>Warranty</li> <li>Design services – to help bring their "vision" to life</li> <li>Creature comforts – for them the "sell" to their people – ergonomic benefit</li> </ul>

Barriers	<ul> <li>What would prevent the person from purchasing from you? Pricing, budget, structure, gate-keeper, etc.</li> <li>Budget not getting approved</li> <li>Proposal is too expensive or more expensive than a competitive bid</li> <li>Not on contract pricing</li> <li>Preference for different "look"/design</li> <li>Preference for different salesperson/sales experience</li> <li>What is their most common objection?</li> <li>Budget did not get approved</li> </ul>
Decision Criteria	<ul> <li>What finally pushes them over the edge to make a purchasing decision? Is it price, urgency, unique features?</li> <li>Crunch time; need to decide now</li> <li>Pricing is in line with budget and what they expected to pay</li> <li>Love of product/design – see it as superior to other products they've seen</li> <li>The way the sales person made them feel through the process – did they feel heard? Was sales/ design responsive/communicate frequently?</li> </ul>
Keywords used to search for information	