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# **INDUSTRY OVERVIEW**

### **Problem statement 1:**

- The market size is 2% in India, while globally it is 27%
- Enhance potential for adventure bike, leveraging first mover advantage

## Analysis

- Contribution of adventure bikes to overall Market share is low.
- In next five years, bike sales projection is on positive side, and indicates the opportunity to increase sales of adventure segment



Growth expected in bike market

(from FY'20-26)

10.56%



Bengaluru

Goa

Himachal Pradesh: Bir Billing

Leh & Ladakh

Uttarakhand: Rishikesh

Assam & Meghalaya

Kerela: Munnar & Wayanad

### Identification of customer need



### **Travel Personas**

Mass Travellers

Adventure Grazers

# Marketing Strategy

#### **Customer Persona**



Deepak Sharma Age: 32 yrs India

An adventure enthusiast who is driven by the adrenaline rush. Is now married with a kid in India but wants to rekindle his love for snowboarding. Owning a snowmobile is very expensive. He is looking for easy access to vehicles on ad-hoc basis without any commitment to ownership.



Melissa Paris Age : 27 yrs California

An IT professional who loves being on the road, specially going on weekend bike rides. She wants to break the stigma around women bike riders.

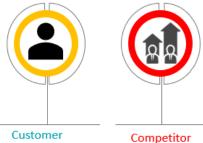
Being an avid rider, she loves experimenting with different bikes for multiple short trips. She feels owning and maintaining a vehicle is a hassle, given her hectic lifestyle.



A Sales head at a top advertising company who travels a lot for work and fun. He is an **off-road racer**, loves all kinds of sports and is always looking for new adventures. He seeks variety - needs diff.

activities across places which include off-road racing, performance vehicles for National parks or just a luxury boat for a relaxing day on water with friends.

### Five C's of Marketing



#### Customer

**DNIT** 

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- Bikers (18-35 years) College students
- Off road racing enthusiast
- Avid travellers
- Adventurer



#### Company

- Product: Xpulse 200
- Xpulse 200 4V
- Competitive

#### Advantage:

- Affordable tourer bike
- First entry
- On & off road

#### Collaborate

Collaborate with companies to expand the awareness such as gaming companies

- event companies for #Adventure roadshows, and dirt-manic
- merchandising like safety air suits, helmets
- college campus for free test drives and Student competition (SAE)
- movies/songs

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## **STP Analysis**

#### Segmentation

Bajaj

TVS

KTM

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Honda

It is segmented as a leisure and adventure curser bike. Though in Tier-3 & DH market it is associated with the social/status symbol.

#### Targeting

Young Bikers (25-45 Years)

#### Positioning

Position the bike as affordable adventure bike





#### Climate

Increasing Popularity of Adventure Sports Expected to Surge the Growth of the Adventure bikes with covid restrictions people are more tired staying in the house and want to try

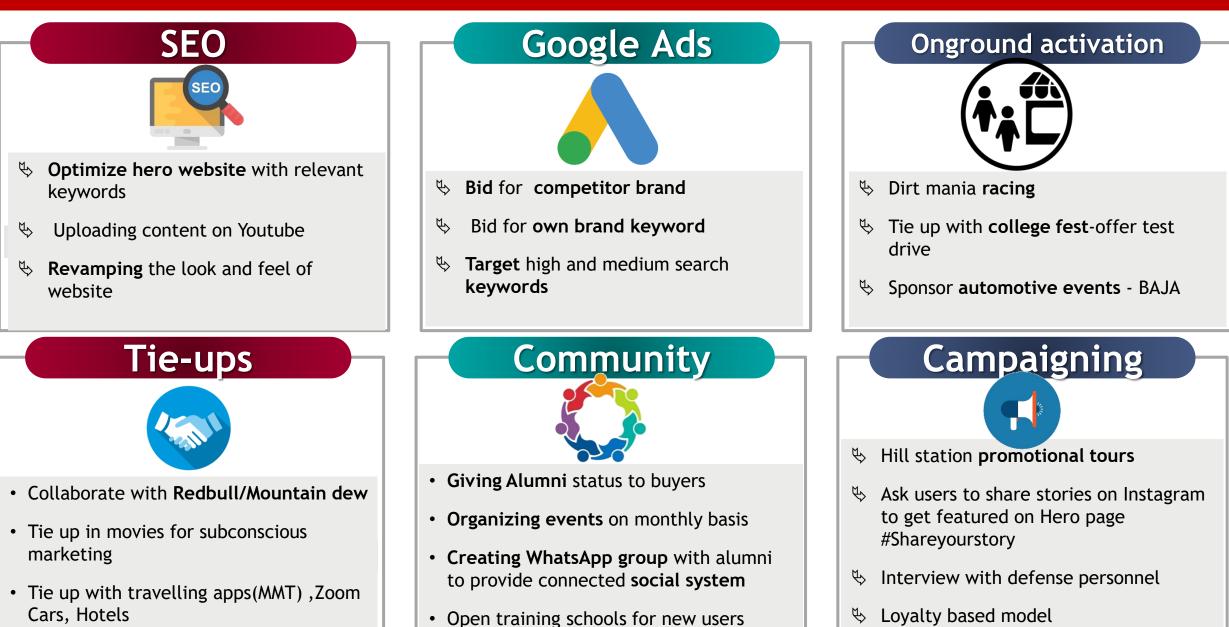
different trills and tours

**Segmentation** 

Targeting

Positioning

# Way to enhance penetration into Adventure segment



# Way to enhance penetration into Adventure segment

Community

### **Digital Presence**



Upload videos on adventure bikes and ask people to share Vlogs



Feature users on Instagram & twitter and encourage them to share their bike stories on Instagram



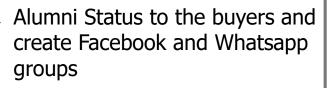
Improve website interface, can include videos (as KTM)



Organize road trips with enthusiast and plant trees with each stoppage to show association with environment in digital space



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Create one coordinator among users as per region

Hero to organize the competition on month basis

Encourage users to hold activities among themselves



Motivate users to post stories under Hero created tag



Motivate users to post stories under Hero created tag

### Tie-ups



Tie up with travelling websites and zoom car to offer subscription based bikes



Collaborate with youth icon to provide connected and stylish image such as Karthik Aryan, Roadies shows, Youth based movies



Tie up with Redbull/ Mountain dew drink to provide activation



Develop the loyalty based model, in which customer can share their referral and earn benefits from company

# PROBLEM STATEMENT 2



VITCEME

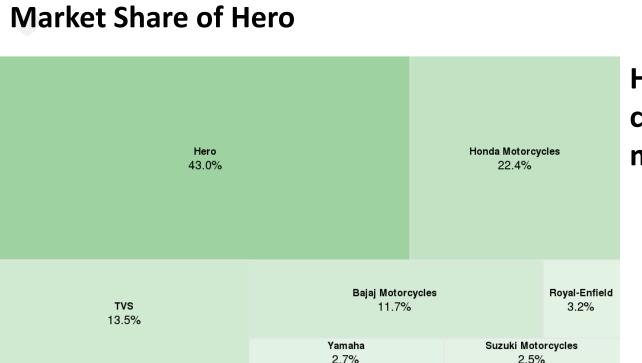
# **INDUSTRY OVERVIEW**

### **Problem statement 2:**

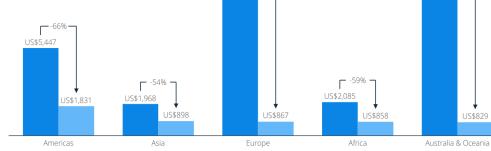
- Redefining the landscape of the premium segment in market
- Regain our leadership position in the premium segment

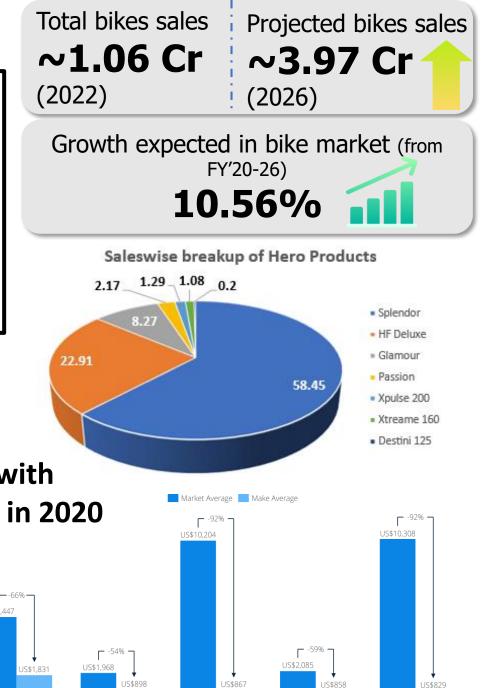
## Analysis

- 43% market share of the total sales in motorcycle comes from Hero
- Only 1.08% of total Hero sales comes from Xtreme 160R •
- In Asia, the average price of all Hero motorcycles is 54% less expensive than • the market average



# Hero's price comparison with market price in 2020





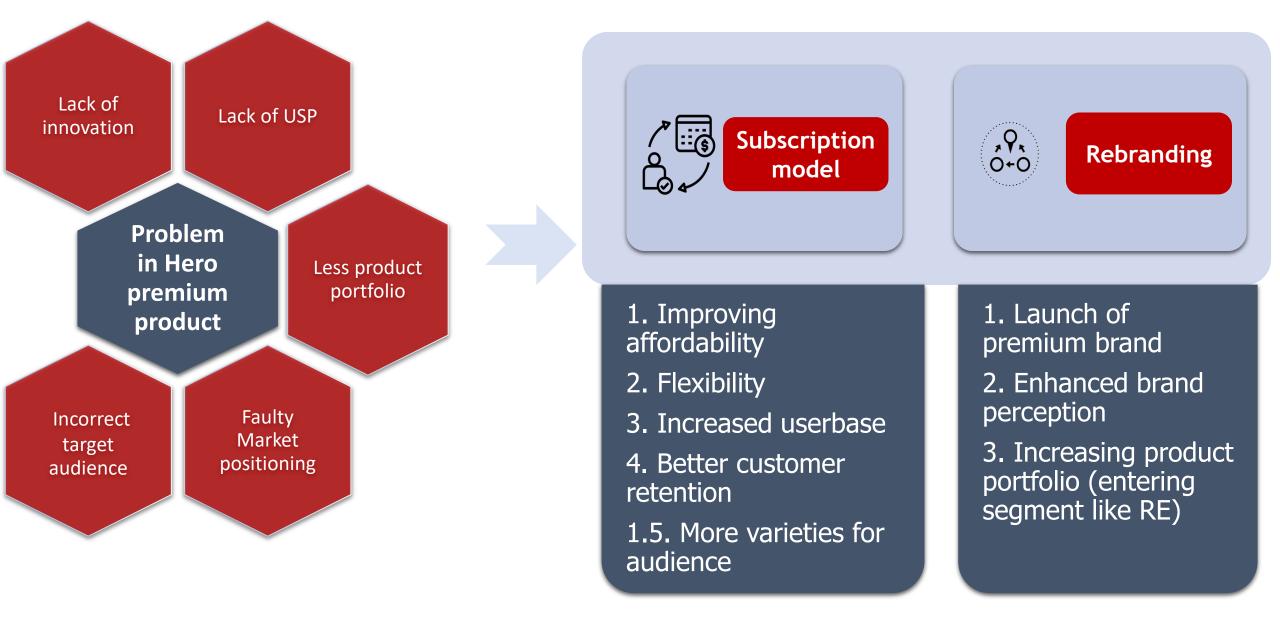
# **Competition Analysis**

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	I Hero	<b>WYAMAHA</b>	SAJAJ	HONDA	TVS	<b>SUZUKI</b>
	States					<b>S</b>
	Hero Xtreme 160	Yamaha FZ-S	Bajaj Pulsar 160 NS	Honda Blade	TVS Apache	Suzuki Gixxer 155
Price	₹0.99 - ₹ 1.03 lakh	₹ 0.99 -1.03 lakh	₹ 1.07 lakh	₹ 1.06 lakh - ₹ 1.11 lakh	₹ 1.03 lakh - ₹ 1.06 lakh	₹ 1.14 lakh
Maximum Power	15 bhp @ 8,500 rpm	13.2 bhp @ 8000rpm	17 bhp @ 9,000 rpm	13.6 PS @ 8,000 rpm	15.53 PS @ 8400 rpm	13.6 PS @ 8000 rpm
Maximum Torque	14 Nm @ 6,500 rpm	12.8 Nm	14.6 Nm @ 7,250 rpm	14.7 Nm @ 5,500 rpm	13.9 Nm @ 7000 rpm	13.8 Nm @ 6000 rpm
СС	163	149	160	184	160	155
0-60 Acceleration	4.16 sec	5.63	5.35	4.0 sec	5.48 sec	5.47 sec
Top Speed	115 kmph	130kmph	120 kmph	110 kmph	114kmph	127kmph
Fuel Economy	45 kmpl	45 kmpl	45 kmpl	45 kmpl	45-50 kmpl	40-54kmpl

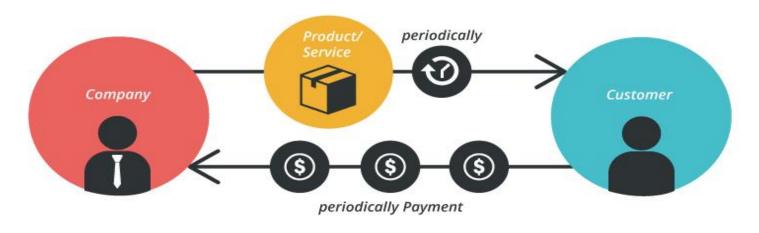
- Despite superior features, as per Rushlane report, Hero Xtreme (3067 no's) sold less vehicles than Yamaha(15000 no's)
- Huge potential for Hero to shift value customers (Splendor) to Premium segments (Hero Xtreme)
- Devising the USP for the product and same to be communicated to the customers

# **Identification of problems**

## **Solutions**



# Pay per Miles – Subscription model



- Customer to pay based on the run distance
- Company to keep (10% of bike MRP) deposit from customers
- Company to verify user or user's relative CIBIL score

Users

### College students

Professionals subjected to frequent job change

### Tie ups with Zoom car

Collaborate with big housing societies to address adventure audience

## Advantages over dealership model

### REVENUE

#### **D2C (Subscription Model)**

- Predictable Revenue
- Recurrent revenue causes more investment
- Larger Customer Base
- Other Services/Products
- Optimize cost using data
  Current Dealership Model
- Sale of Vehicle

### **CUSTOMER CENTRIC** D2C (Subscription Model)

- Feedbacks at multiple touch points
- Direct Customer support
- Customer data at entire Value chain
- Data Science

#### Current Dealership Model

- Customer Support via Dealer
- Dealer Data